

INDIA INVESTMENTS PULSE

2025 Edition

February, 2025



Foreword

India continues to witness rapid growth in its private investments' ecosystem. This expansion is driven by a diverse range of investors, including domestic and international venture and private investment funds. The year 2024 marks a pivotal moment, as global economic dynamics evolve amidst challenges like inflationary pressures, fluctuating interest rates, and geopolitical uncertainties. Despite these headwinds, India has shown resilience, solidifying its position as a top market for investors worldwide with 70+ private investment funds, having raised ~US\$ 11B worth of capital. As far as deal activity is concerned, ~US\$ 60B was invested across 1,595 deals in 2024, showcasing robust investments activity.

Late & buyout investments in India continue to maintain their growth momentum in 2024. We believe these investments will play a crucial role in driving the next phase of India's growth story by supporting businesses in addressing their critical growth needs across sectors. As far as 2025 sectorial outlook is concerned, investors are bullish on Energy & renewables, Consumer & retail, BFSI, and Healthcare & lifesciences.

Exits landscape continues to be robust via ~US\$ 28B exited across 263 exits with public market being the most preferred route. As BSE Sensex, NIFTY 50 continue to rise, further attractive exit opportunities are presented to the investors evident from public market exits growing significantly to ~US\$ 17B in 2024. Investors expect exits momentum to continue with increasing acceptance and appetite for new-age Indian companies on public bourses.

This report provides industry stakeholders, including private investment funds, business leaders, entrepreneurs, government institutions, and policymakers, with a comprehensive perspective on India's private investments landscape in 2024. Supported by insights from 50+ leading investors, this study examines the evolution of India's private investments ecosystem with detailed analysis of sectoral trends, deal sizes, and investor preferences. Data is drawn from the Praxis Deals Intelligence, ensuring robust and reliable insights.

We are enthusiastic about the continued evolution of the funding ecosystem. This report reflects our perspectives as of 10th February 2025.

At Praxis Global Alliance, we remain committed to engaging with industry participants and exchanging insights to fuel the overall private investing landscape in India

My

Madhur Singhal Managing Partner, Private Capital, Praxis Global Alliance

Overview of Private Capital practice at Praxis Global Alliance

How we work with financial sponsors

Fund strategy

Commercial Due Diligence (CDD)

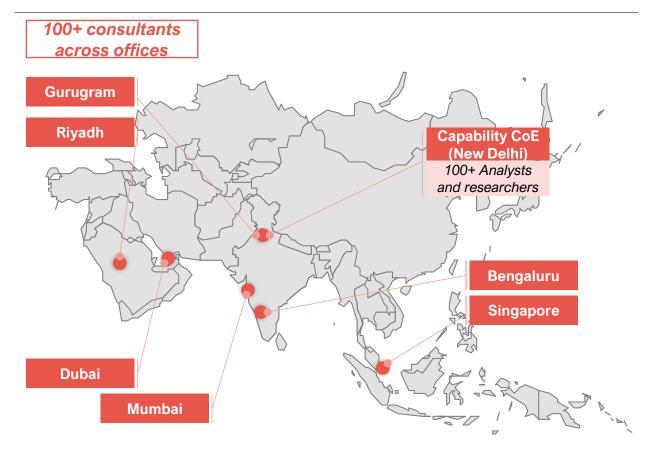
- Market growth sustainability
- Competitive defensibility
- Business model evaluation
- Voice of stakeholders
- Unit economics and sustainability in cash flows
- Potential value creation & exit scenarios
- Management team quality check

Post acquisition value creation

- 100-day plan
- Revenue acceleration
- Margin expansion
- Inorganic growth

Vendor Due Diligence (VDD)

Our presence across Asia and Middle East



Experience of 500+ transactions with diligence worth US\$ 10B annually

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Methodology and sources of input

We include Indian private investments into companies from financial sponsors. This can include investment from PE funds, VC funds, sovereign wealth funds, private credit funds, and other institutional private investment vehicles. Investee companies headquartered in India or having majority of workforce in India have been considered. This study is backed by rich insights from 15+ LP conversations and 35+ fund conversations on the evolution of the private investment ecosystem, changes across deal-making, fundraising, exits as well as their overall outlook for 2025.

What is excluded:

- No business development / R&D arrangements, whether transferable into equity now, later, or never are not included
- Grants or loans by the central government, state agencies, or public-private partnerships to companies are not included
- Investments from angel investors, accelerators, incubators, business-plan competitions, etc. have been excluded
- Project finance through FDI route has been excluded
- Exits to strategic buyers have been included and the same that happen through cash inflows or dividends are not counted

Praxis Deals Intelligence

- Deals: 20,000+ deals worth US\$ 500B+ since 2000
- Exits: ~4,200
 deals worth
 ~US\$ 220B since
 2005
- Fundraising: 2,000+ funds

Sources referenced



Definitions: Private investments across different stages have been considered

Ctores		Debt				
Stages	Early	Growth	Late	Buyout	PIPE	Private credit
Investment description	Funding for companies that do not have a strong foothold. Often high-risk investments due to unestablished business model	 Funding for revenue-generating companies with proven business models looking to scale their operations 	Funding for mature companies that have demonstrated market traction and generated substantial revenue or user growth	Acquiring a controlling stake in an established company with usually stable cash flows but untapped potential	Buying of shares of a publicly traded company by a private investor outside of public markets	Private credit refers to privately negotiated loans between a borrower and an investor (non-bank lender)
Types of deals	Pre-seedSeedSeries A	Usually series B-E or beyond depending upon the condition of the investee	Includes Pre IPO rounds	Predominantly acquisition deals, can be of any deal size depending upon the company valuation	Typically, PIPE transactions are for minority stake	 Performing credit: Venture Debt Mezzanine Senior Debt Real Estate Infrastructure High yield: Special Situations Distressed Debt
Illustrative funds participating in these	WATERBRIDGE NTLER ORIOS Peak XV PARTNERS Accel British International Investment	respons Ability ALPHA WAVE PREMJI INVEST	KHAZANAH NASIONAL	TPG	CARLYLE Blackstone	TRIFECTA CAPITAL A POLLO Avendus^ Next is the only level
stages	Accel International Investment	GENERAL ATLANTIC	TA ASSOCIATES	KKR	Diackstone	truenorth

Glossary of terms used

	Term	Definition
ory	BFSI	Banking, Financial Services, and Insurance
gulato	FMCG	Fast Moving Consumer Goods
rms & re bodies	IT	Information Technology
Industry terms & regulatory bodies	RBI	Reserve Bank of India
lustry	SEBI	Securities and Exchange Board of India
lnc	IMF	International Monetary Fund
rms	AIF	Alternative Investment Fund (as defined by SEBI in India)
ent te	AUM	Assets Under Management
estme	CAGR	Compound Annual Growth Rate
& inv	ЕСВ	External Commercial Borrowing
Financial & investment terms	Dry powder	Amount of capital that a firm holds in reserve which is not yet invested and is ready to be deployed
Fir	FDI	Foreign Direct Investment

of
of

Key takeaways

- India's private investments' deal activity scaled to new heights: ~US\$ 60B invested across 1,595 deals in 2024 Reduced average deal size of ~US\$ 38M in 2024 (by ~15%) from 2023 as investors exercise more control over usage of funds
- Real estate and BFSI sectors are the preferred avenues for investment with ~US\$ 15B worth of investments

 Other preferred sectors showing strong deal activity are Healthcare & lifesciences (US\$ 6.9B) and Energy & renewables (US\$ 6.3B)
- Increased participation of foreign investors in 2024 as India outshined global markets
 151 private investment funds have made their first investment in the Indian market with ~80% of them being international
- Similar to global trends, co-investments are on the rise in India as well as leading LPs participated in 72 deals in 2024 vs 61 in 2023 Co-investments provide LPs with more flexibility and lower fees incentivizing them to participate more actively
- Breakthrough year for continuation funds as GPs seek to hold onto 'winning' investments to maximize value creation potential US\$ 700M raised by continuation funds in 2024 with potential raise of US\$ 5B+ expected in 2025
- GP-led secondaries are growing with 75% investors expecting increased secondary deals activity
 Already 5+ dedicated secondary funds are active in Indian markets with at least 5+ more expected to setup in 2025
- Overall exit activity reached an all-time high in 2024: ~US\$ 28B across 263 exits

 Public market exits (~60%) peak, propelled by strong regulatory framework and robust domestic capital market
- Sustained India focused fundraising activity fueled by an exceptional exit environment Fundraising activity for 2024 dips down to US\$ 10.9B in 2024 spanning across 70+ funds, vs US\$ 16.5B in 2023
- Promising outlook for 2025: Fundraise, exits to sustain momentum while deal activity poised to grow
 With US\$ 22B dry powder, investors expect robust activity in Energy, Consumer & retail, BFSI, and Healthcare, and Manufacturing

Source(s): Praxis analysis © Praxis Global Alliance

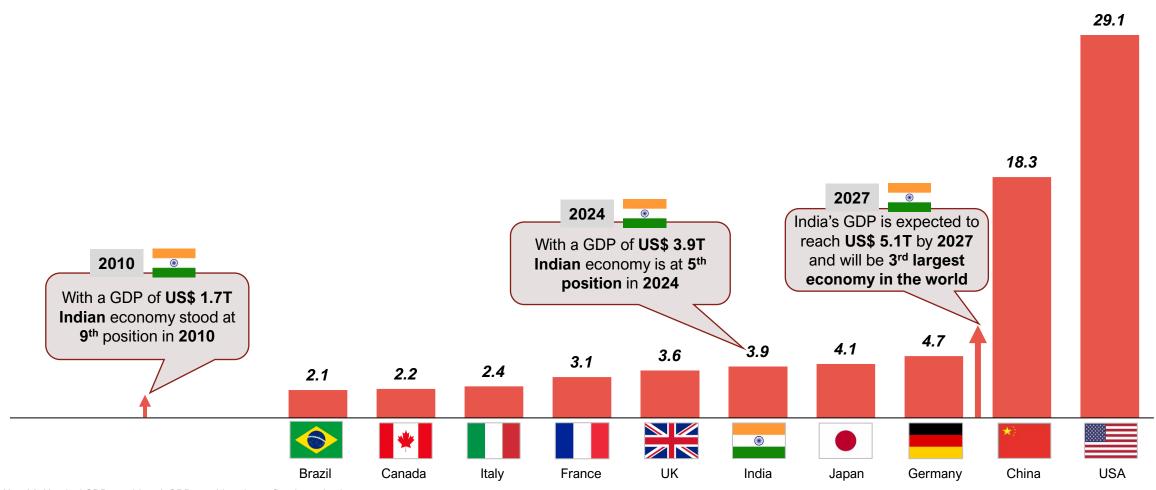
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6	Appendix: Sectoral deep dives

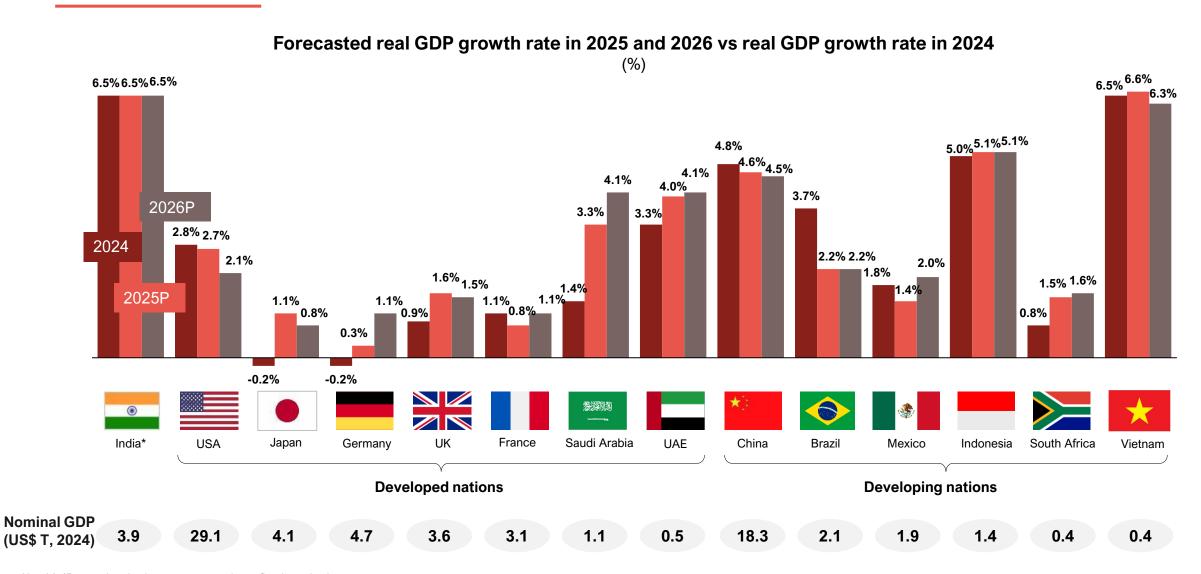
Preamble: India is gaining power in the world stage and is set to become the third largest economy by 2027

Evolution of India's GDP from 2010-27 and top 10 countries by GDP in 2024

(Current prices, US\$ T)

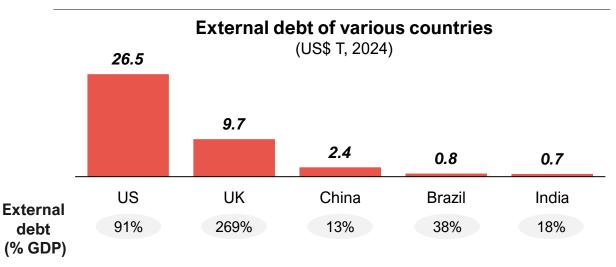


Outlook for India remains strong: High and consistent real GDP growth with forecast of 6.5% for 2025 and 2026

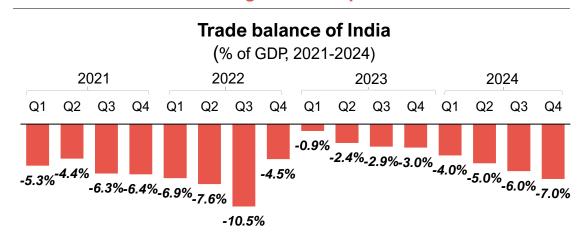


Indian economy has an attractive long term growth story with good fiscal health

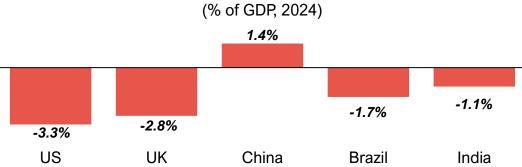




India's trade balance deficit is worsening but exports are becoming more competitive

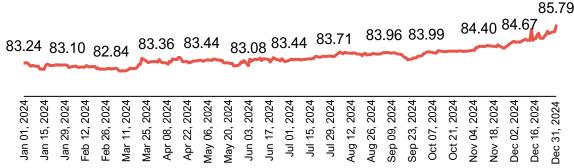


Current account balance



US\$ / INR rate

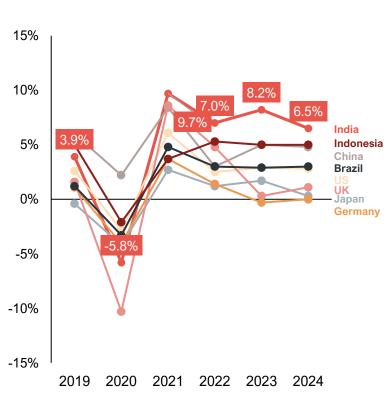
(INR, 2024)



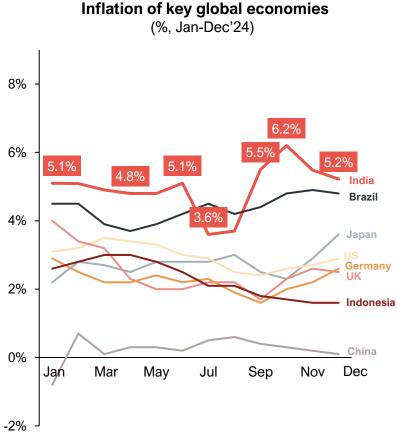
Indian economy has stayed resilient against macro volatility

Consistently high GDP growth

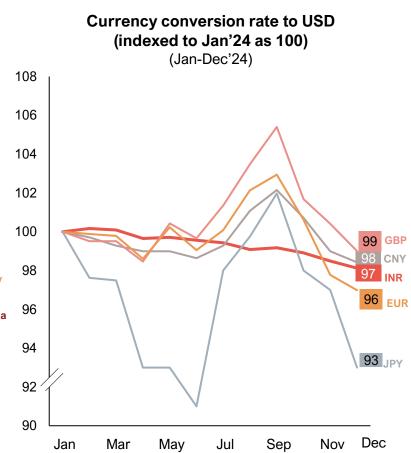
Real GDP growth of key global economies (%, 2019-2024)



Rangebound (albeit high) inflation



Relatively stable currency

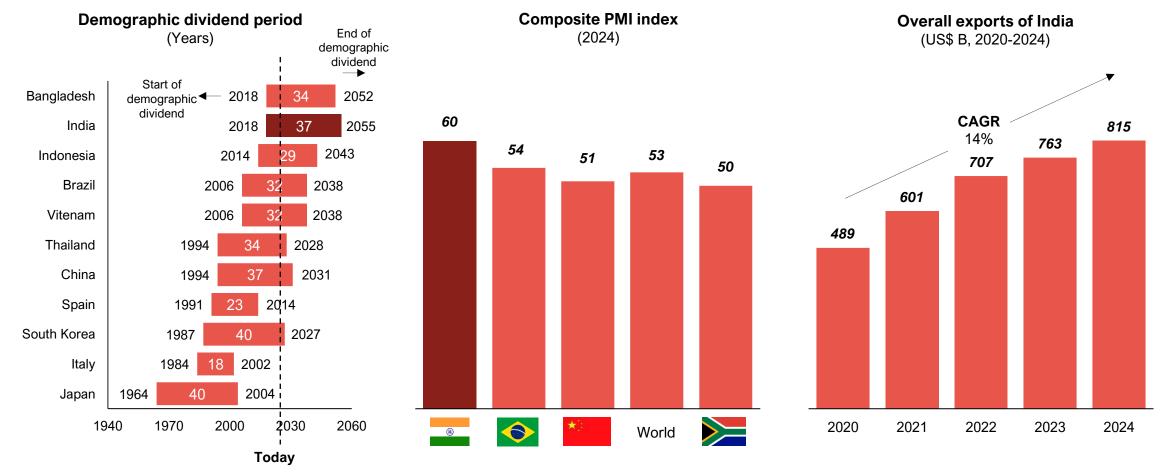


Growth outlook for India is positive driven by several growth tailwinds

Economy primed to grow in India driven by demographic dividend

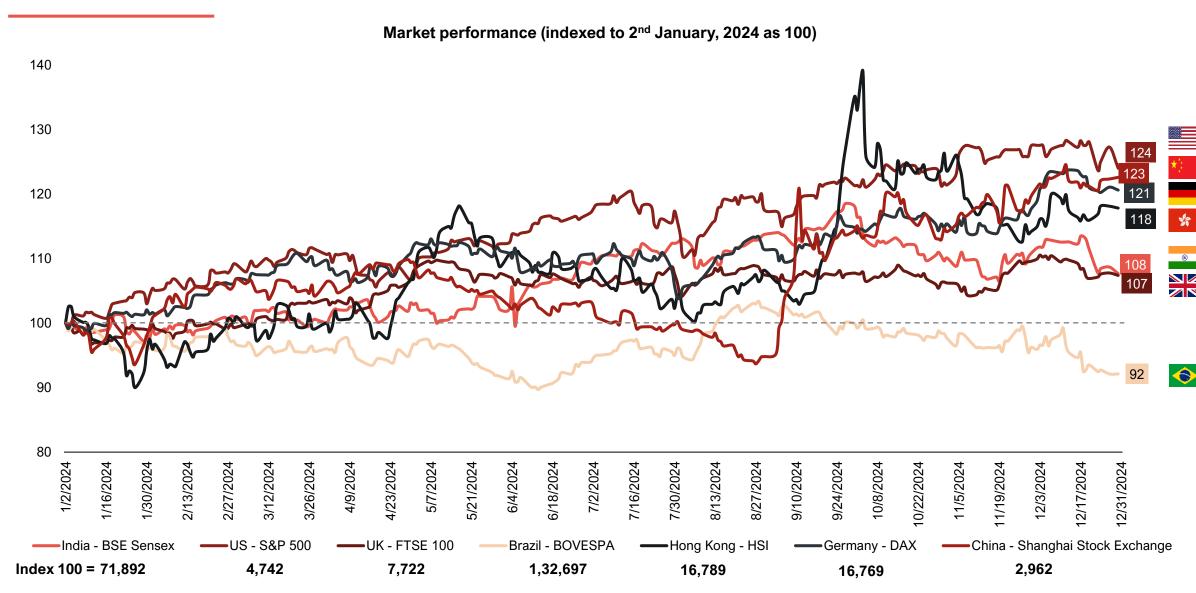
India's composite PMI is higher than the world avg. and other developing nations

Continued growth in exports since 2020



Note(s): The United Nations Population Fund defines demographic dividend as "the economic growth potential that can result from shifts in a population's age structure, particularly when the proportion of working-age population is greater than the proportion of non-working-age population": A composite PMI is a weighted average of the manufacturing and services PMIs for a given geography or economy Source(s): Trading Economics, Ministry of Commerce & Industry, CEIC, World Bank, Praxis analysis

Indian public market returns moderated in 2024 making valuations less inflated



Private investments are growing despite slower foreign investments → Domestic investors increasingly active in private investments now

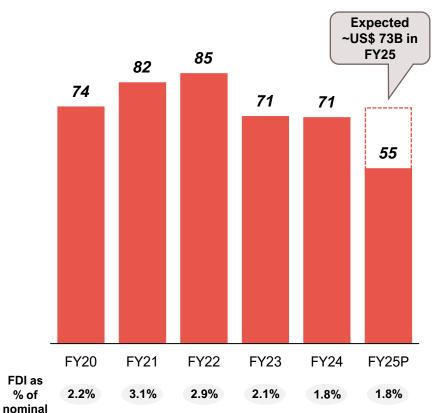
FDI numbers reflect positive inflow of funding into the economy in FY25

FPI net investment is overall positive in FY25

Sustained ECBs flow at US\$ 45B

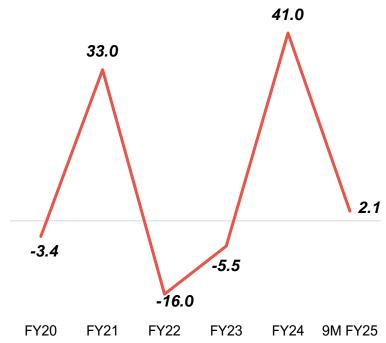
Foreign Direct Investments in India

(US\$ B, FY20-25)



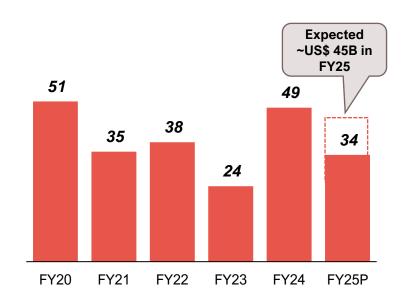
Foreign Portfolio Investments in India

(US\$ B, FY20-25)



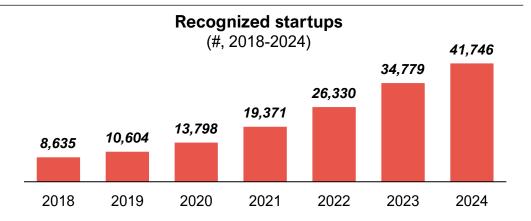
External Commercial Borrowings in India

(US\$ B, FY20-25)

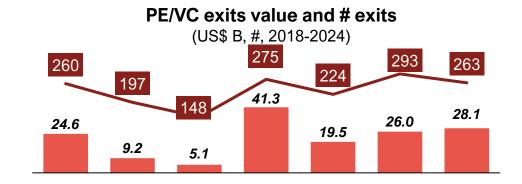


Abundant dry powder, a thriving startup ecosystem, and strong exit track record will boost private investments in India further

2 Booming startup ecosystem

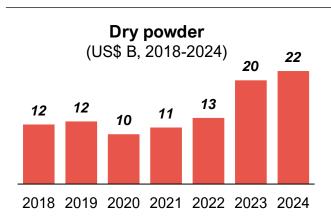


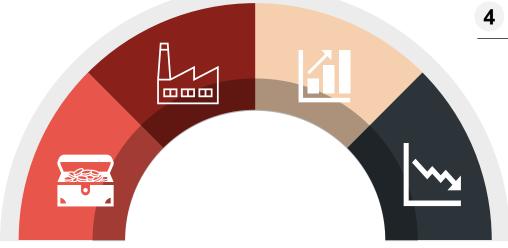
3 Exit momentum fuels investor confidence



Deal value —# of deals

1 Substantial dry powder





4 Valuations tempering

- Amid global downturn, investors have slashed valuations of companies to correct their own calculated valuations
- Businesses are now available at more attractive valuations

Large headroom for private investments as only 10% active companies have taken private investments to date



~9K

Total funded companies to date





~90K

Investible universe (active businesses only)





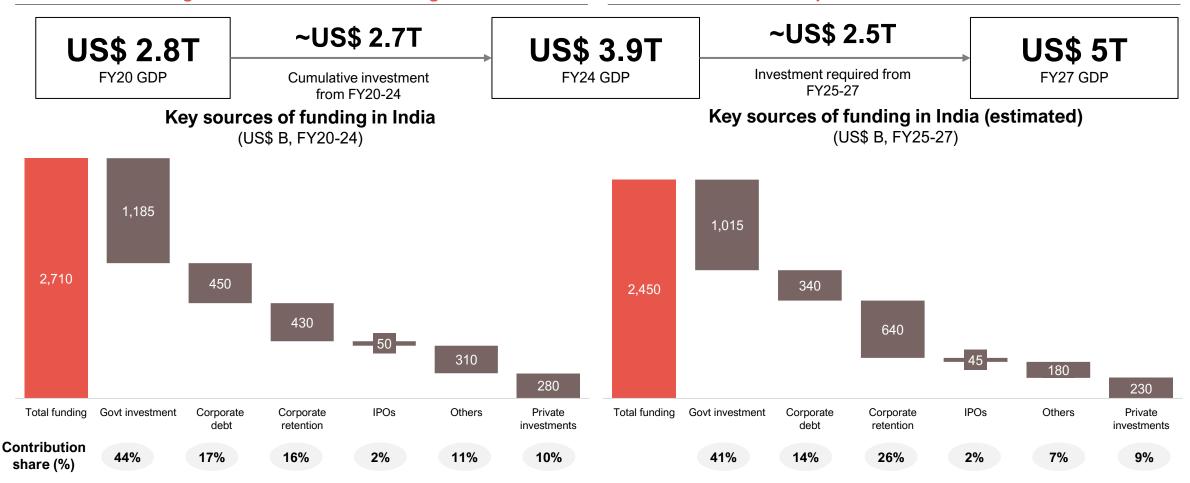
~10%

Penetration of private investments today

Future outlook: Private investments of US\$ 230B+ in primary capital needed over three years

US\$ 280B worth of private investments in the last 5 years contributing to ~10% of the total funding received

Corporate retention is expected to become 26% of the total expected investments



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India continues to attract new investors: 151 new private investors in 2024

151

119

32

2024

Illustrative

Although total new private investors investing in India have reduced, international investors continue momentum

International investing in India reflects India's strengthening position as a key global investment destination

International investors

New private investors* in India in 2024

196

121

75

2023

189

International. 141

Domestic, 48

2022



























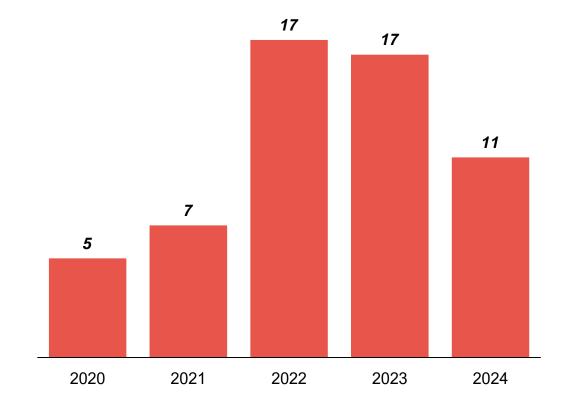




Fundraising has not been as easy in 2024: ~US\$ 11B raised in 2024

Funds raised by private investors have slowed down compared to 2022-23

Funds raised by private investors (US\$ B, 2020-2024)

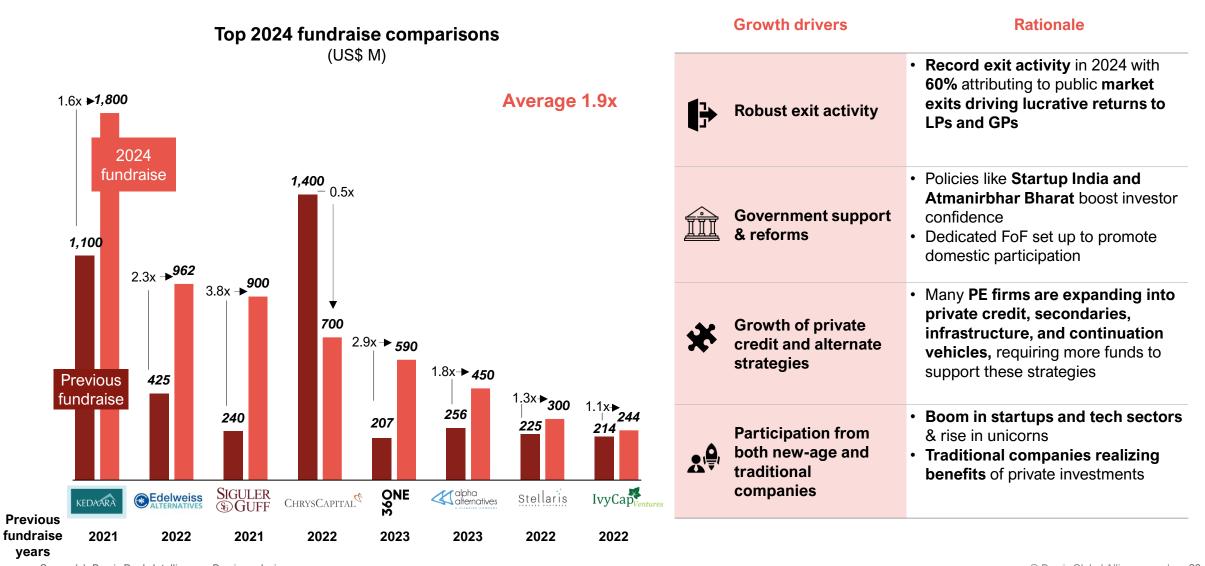


Note(s): *Fundraise numbers are inclusive of only those funds completing at least first close of their fundraise; US\$ 18.4B raised including global funds (not focused on India and SEA) having allocations to India PE: Private Equity, PC: Private Credit, VC: Venture Capital Source(s): Praxis Deals Intelligence, Praxis analysis

Leading fundraises for India in 2024

	Funds	Fund value (US\$ M)	Туре
KEDAARA	Kedaara Fund IV	1,800	Private Equity
Goldman Sachs MUBADALA	Goldmann Sachs - Mubadala Fund	1,000	Private Credit
Edelweiss Ideas create, values protect	Edelweiss Alternatives - Infrastructure Fund II	962	Private Equity
SIGULER © GUFF	Siguler Guff Fund III	900	Private Equity
CHRYSCAPITAL C	ChrysCapital Continuation Fund	700	Continuation – Private Equity
ONE 8	360 ONE Secondaries Fund I	590	Secondary – Private Equity
alpha alternatives	Alpha Alternatives Fund II	450	Private Equity
Stellaris	Stellaris Venture Partners Fund III	300	Venture Capital
IvyCap _{Ventures}	IvyCap Ventures Trust Fund III	244	Venture Capital
FILTER CAPITAL	Filter Capital Growth Fund I	194	Private Equity
	Total	7,140	

Increasing confidence of LPs on Indian fund managers with past track record



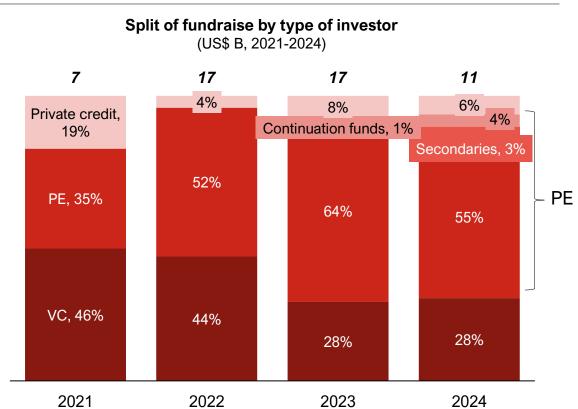
Source(s): Praxis Deals Intelligence, Praxis analysis

Flight to quality is evident: LPs are being more selective

Share of top 10 funds in the overall fundraise has been increasing since 2021

Fundraise concentration (US\$ B, 2021-2024) 7 17 17 11 19% 20% Others, 21% 21% 16% Top 11-25 28% 27% funds, 31% 66% Top 10 funds, 52% 51% 48% 2021 2022 2024 2023 **Funds** raised by 62 77 81 83 volume **Average** fund size 116 214 199 142 (US\$ M)

Share of PE funds raised maintains stability with rise of secondaries and continuation funds



Increased number of funds are playing across strategies, deploying capital across different investment stages in India

		•					Illustrative	: in alphabetical order
				Investme	nt stages			
Funds	Early	Growth	Late and Pre- IPO	Buyout	PIPE	Public market fund (Cat III)	Private credit	Other financial solutions
Accel	\checkmark	\checkmark	×	×	×	×	×	×
AMARA PARTNERS	×	✓	×	×	✓	×	×	×
Avendus [^]	✓	✓	×	×	✓	✓	✓	✓
X BainCapital	×	✓	✓	✓	×	×	✓	×
British International Investment	✓	✓	×	×	×	×	✓	×
CHRYSCAPITAL C	×	✓	✓	✓	✓	✓	×	×
GENERAL ATLANTIC	×	✓	✓	✓	✓	×	✓	×
KEDAARA	×	✓	×	×	×	×	×	×
epeak xv	✓	✓	×	×	×	×	×	×
PREMJI INVEST III	✓	✓	×	×	✓	×	×	×
responsAbility	×	✓	×	×	×	×	✓	×
Singularity AMC	×	✓	✓	×	×	×	×	×
TA ASSOCIATES	×	✓	✓	✓	×	×	×	×
TRIFECTA CAPITAL	×	✓	×	×	×	×	✓	✓
truenorth	×	✓	✓	✓	×	×	✓	×
TVS CAPITAL FUNDS (PP LIMITED	×	✓	×	×	×	×	×	×

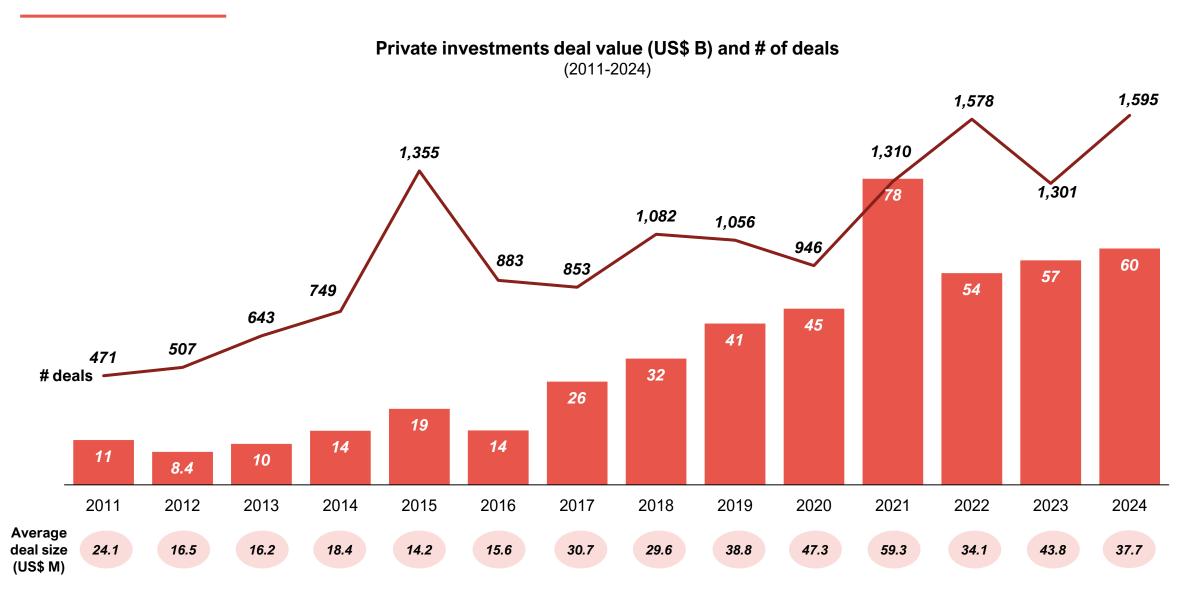
Continuation funds are growing in private investments landscape, offering liquidity and extended time for value creation

Advantages of continuation funds			D	isadvantage	es of continuation funds	Examples of continuation funds		
	Maximized value	Extends holding periods for high-performing assets to unlock full growth potential	⊕ ⊕ ⊕	Potential conflict Challenges in fair asset valuation can create trust issues		Investors	Fund size (US\$ M)	
(<u>*</u>	Exit options	Offers exits for existing LPs and entry for new investors	® ↑ ® 1\\$\1	High costs	Involves significant legal, regulatory, and financial structuring, increasing transaction costs	Warburg Pincus *	2,200	
	Market timing	Avoids forced exits during unfavorable market conditions	\$\frac{1}{2} \\ \frac{1}{2} \\ \frac	Low liquidity	New LPs might face long holding periods, reducing flexibility	GENERAL CATALYST	1,000	
	Growth capital	Injects funds for scaling operations and M&A		Reputation risk	Perceived as delaying exits for underperforming assets	CHRYSCAPITAL	300-400	
8 - 8 (6)) 8 - 8	Interest alignment	Aligns goals between GPs, existing LPs, and new investors		Resource strain	GPs may allocate disproportionate resources to continuation fund assets	CARPEDIEM CAPITAL	50	

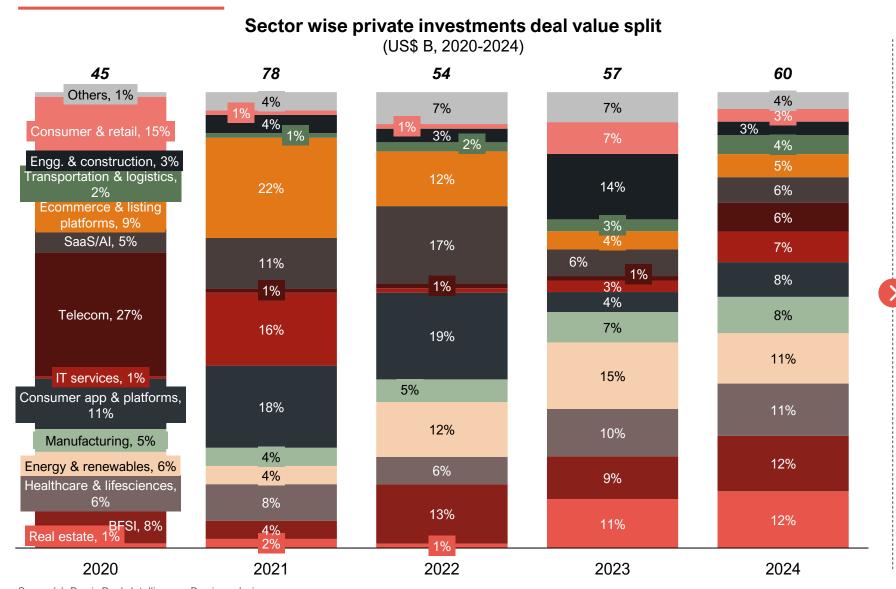
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Private investments in India are growing: 2024 was the second best year ever



2024 saw deals across sectors, with Real estate, BFSI, Healthcare & lifesciences and Energy/Renewables being most funded



Key insights

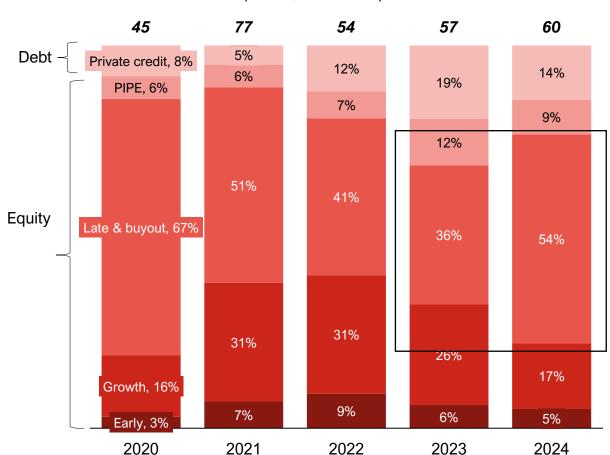
- Real estate was the largest sector: US\$ 6B 2023 to US\$ 7.5B in 2024
- BFSI and Healthcare & lifesciences continued to sustain momentum driven by organized players gaining share
- Increased investor
 preference towards ESG
 and impact sectors
 evident from rising share
 of Energy & renewables
 sector from 2020 to 2024
- Overall, 2024 was a balanced year with no sectoral spikes

Late stage & buyout deals continue to gain share; Growth equity volumes growing as well

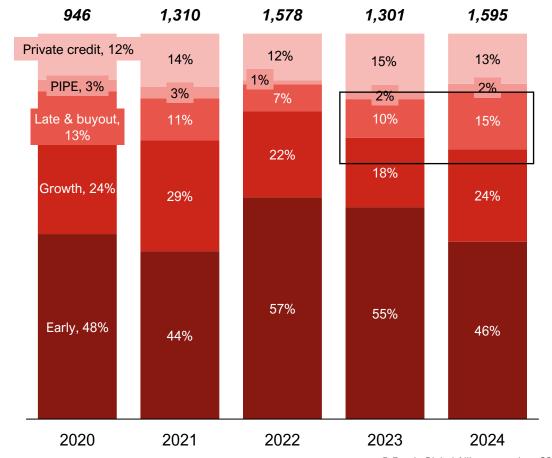
Decreasing share by value in all investment stages except late & buyout since 2023

Increase in volume of growth and late & buyout deals in 2024 vs 2023

Split of private investments deal value by stage (US\$ B, 2020-2024)



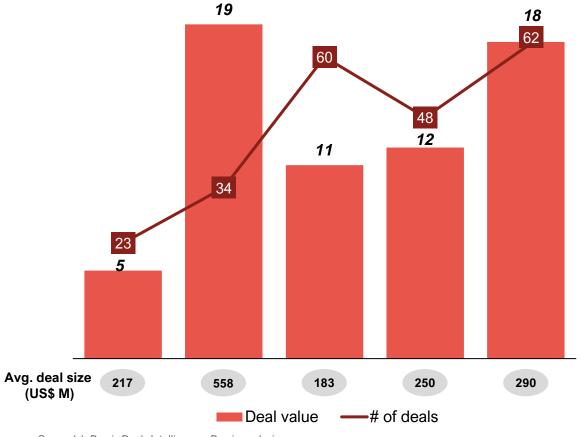
Split of private investments deal volume by stage (#, 2020-2024)



Buyouts grew by ~50% over last year driven by Manufacturing, Healthcare and IT Services

Buyout deals reached US\$ 18B in 2024 (50% higher than 2023)

Buyout deals volume and value (#, US\$ B, 2020-2024)

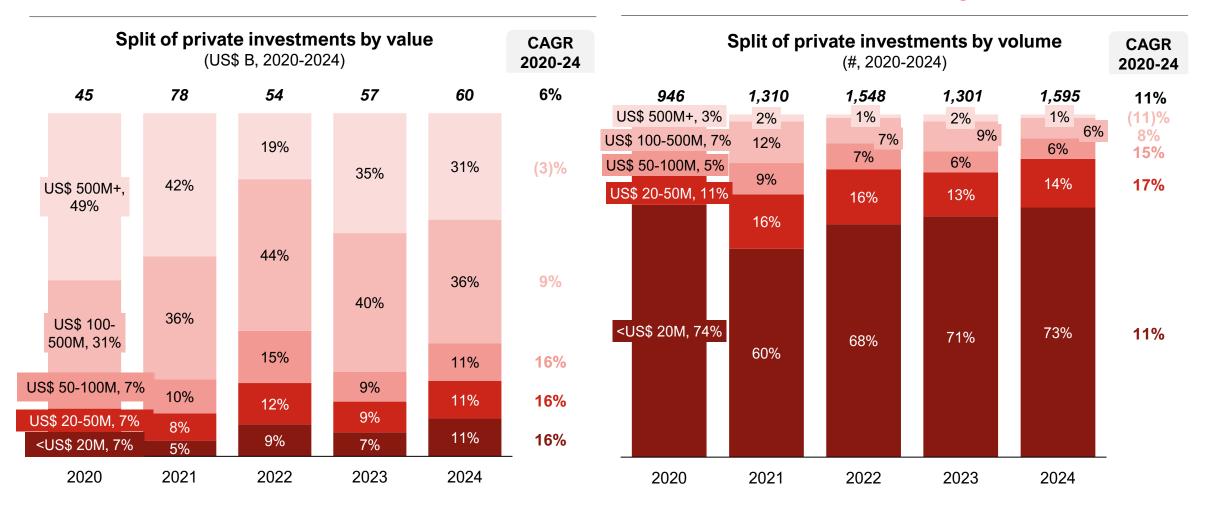


	Top 10 buyout investments in 2024							
Company	Sector	Amount (US\$ M)	Investors					
ATC INDIA	Telecom	2,500	Brookfield					
** vertelo	Manufacturing	1,500	Macquarie Group					
PNC Infratech Limited	Engg. & construction	1,100	KKR					
Manjushree ADVANCED PRICKAGING SOLUTIONS	Manufacturing	1,000	Pacific Alliance Group					
Merce (via)	Healthcare & life sciences	1,000	Fajr Capital					
** ALTIMETRIK	IT services	900	TPG Capital					
Gebbs HEATHCAR ROLATIONS FOUNDED THIRING	IT services	860	EQT Private Capital Asia					
Healthium	Healthcare & life sciences	837	KKR					
Omega (*) Healthcare*	Healthcare & life sciences	800	ОТРР					
SHRIR & M HOUSING FINANCE Home Delivered	BFSI	554	Warburg Pincus					
То	tal	11,051						

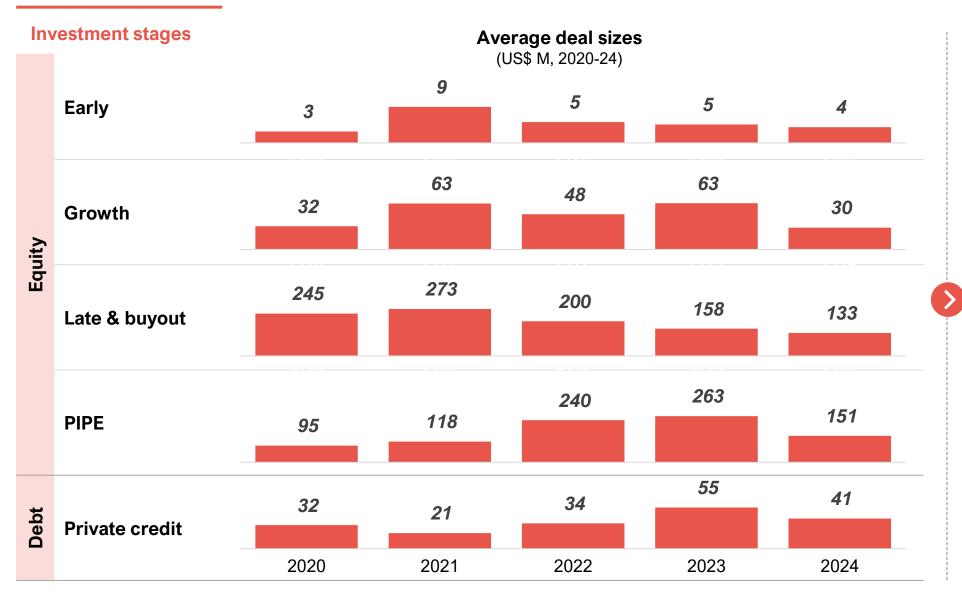
Despite buyouts and late stage growing, 2024 was year of smaller deal sizes

US\$ 100M+ deals decreased in value

Lower value deals continue to gain volume share



Deal sizes declined across all investment stages from 2023 to 2024



Key takeaways

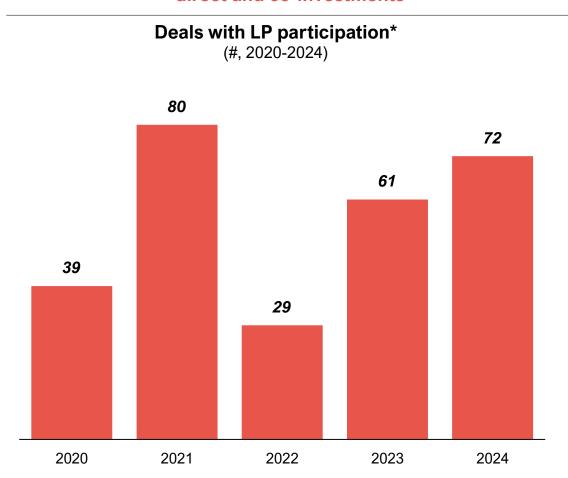
- Growth stage deals saw the steepest decline in average deal sizes due to sluggish closures given valuation mismatch
- Softness in Q-o-Q performance numbers also led to several growth deal failures
- Late & buyout deals smaller due to (a) Pre-IPO are smaller rounds, (b) mid market buyouts, and (c) Fewer larger late-stage deals

"Funds are increasingly willing to participate in buyout deals even at smaller deal sizes"

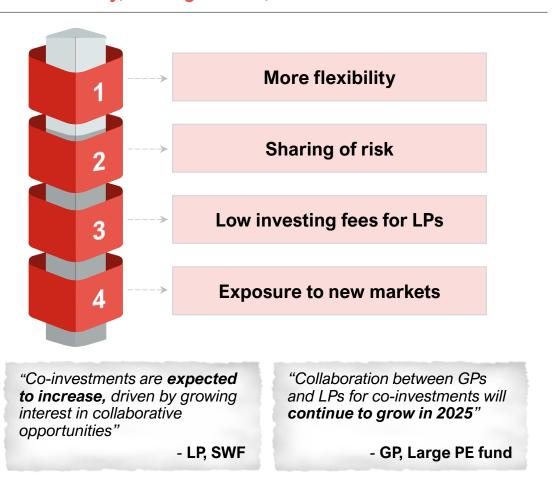
- Partner, Growth Fund

LPs continuing to co-invest and invest directly with many having set up offices in India

Top LPs deal volume increased as they got more active in direct and co-investments



Increased preference towards co-investments due to more flexibility, sharing of risks, and lower blended fees



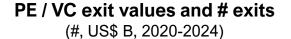
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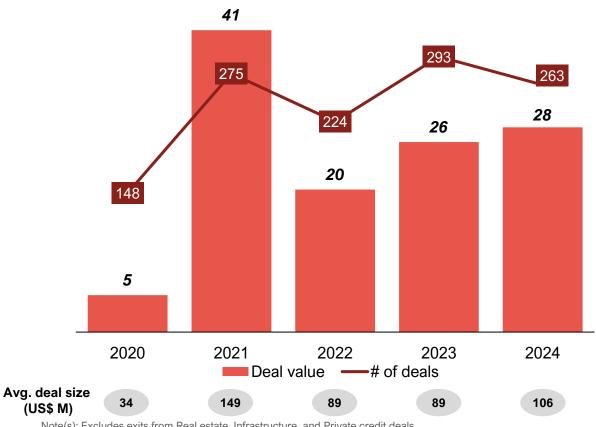
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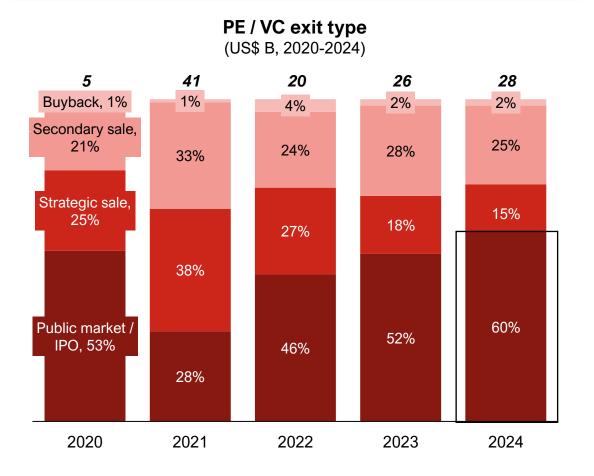
Bumper year for exits driven by record breaking liquidity through public markets

Steady growth in exit deals activity with increasing average deal sizes

Public market exits continued to be the most favored exit route, representing ~60% of the total exit value



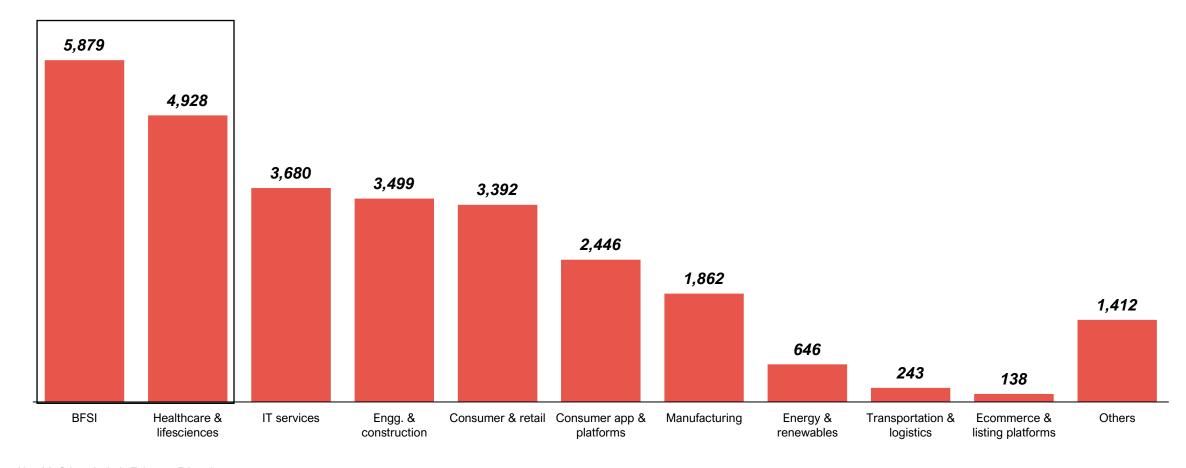




BFSI and Healthcare & life sciences saw maximum exits in 2024, followed by IT services, Engg & construction, and Consumer & retail

PE / VC Exits (US\$ M, 2024)





GP-led secondaries are growing with 75% investors expecting increased secondary deals activity

Fund managers outlook on secondary deals (N=52)

Will reduce, 10%

Remain same, 15%

Will increase, 75%

Active secondary funds (not exhaustive)











Announced / upcoming secondary funds (not exhaustive)





Total

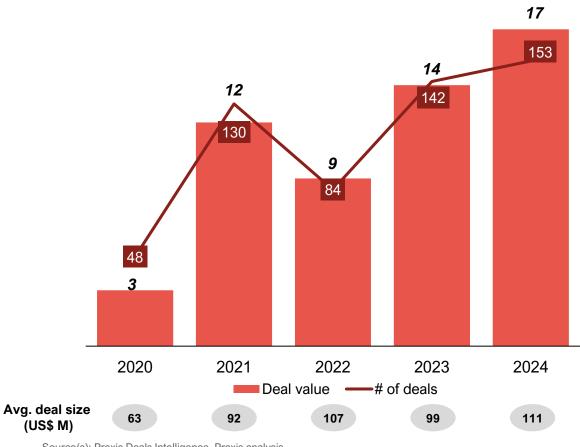
6,431

Top 10 secondary deals in 2024 Amount Exitina **Buying** Company (US\$ M) **Investors** Investors Pacific Alliance Advent 1,000 (Manjushree) International Group 950 Blackstone Temasek VFS.GLOBAL **EQT Private Capital** GeBBS 860 ChrysCapital Asia 838 **Apax Partners KKR** Healthium Omega (*) Healthcare 800 **OTPP** Everstone Partners Group. **CVC** Capital ∆ayas 408 **Kedaara Capital Partners** TPG, Peak XV and Nomura India FIVE STAR 408 Norwest Investment Fund **Business Finance Limited** Allianz Capital **INTERISE** 226 **OMERS Partners** KKR, Premjilnvest, 'O'O' lenskart 200 Temasek, Fidelity TR Capital, Others Morgan Stanley **IBUS** 190 NIIF Infra Partners

Public market exit activity backed by PE / VC funds reached an all-time high of US\$ 17B in 2024 with increasing average deal size

Robust public market exit activity growing form US\$ 3B in 2020 to US\$ 17B in 2024

Public market exits (#, US\$ B, 2020-2024)



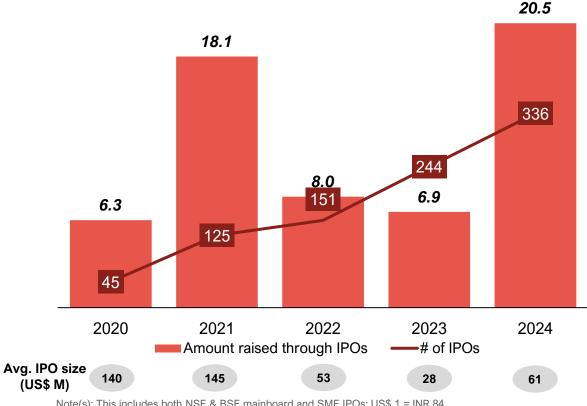
	Top 10 public m	arket exi	its in 2024
Company	Sector	Amount (US\$ M)	Investors exited
VISHAL MEGA MART	Consumer & retail	947	Partners Group, Kedaara Capital
Mphasis The Next Applied	IT services	806	Blackstone
Omega (*) Healthcare*	Healthcare & life sciences	800	Everstone
§ swiggy	Consumer app & platforms	750	Elevation Capital, Goldman Sachs, Norwest, Accel India, DST Global, Alpha Wave Global, others
Nexus Select Trust	Engg. & construction	505	Blackstone
indus TOWERS	Others	478	CPP Investments, KKR
KALYAN	Consumer & retail	453	Warburg Pincus
AXIS BANK	BFSI	429	Bain Capital
zomato	zomato Consumer app & platforms		Alibaba
dīgit	digit BFSI		Peak XV Partners, TVS Capital, Faering Capital, IIFL AMC, Fairfax Holdings, others
		5,822	

Source(s): Praxis Deals Intelligence, Praxis analysis

IPO / OFS deal volume and value witnessed a significant increase in India during 2024 compared to 2023

In 2024, ~US\$ 20.5B was the amount raised in India through IPOs, almost thrice of 2023

Amount raised in India through IPOs (#, US\$ B, 2020-2024)

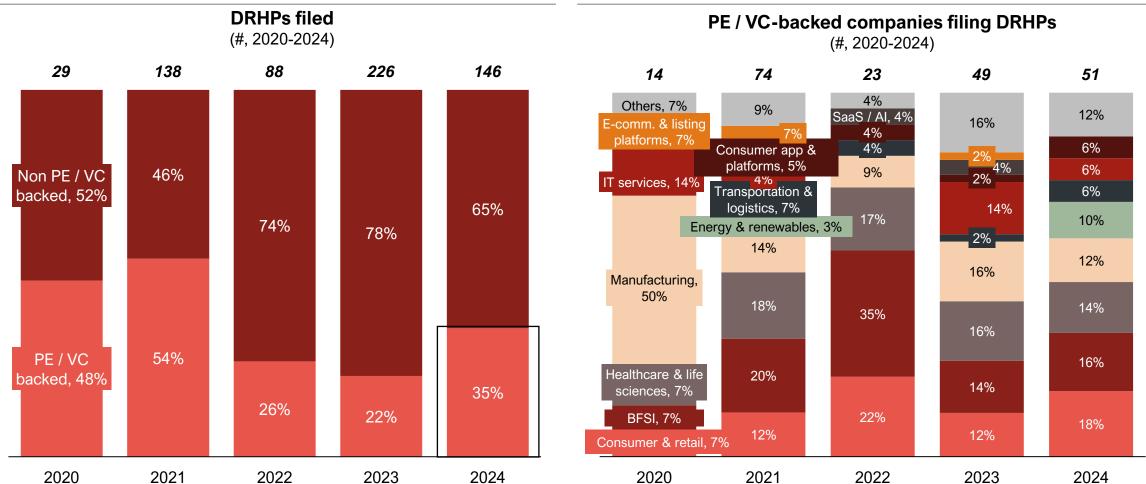


Top 10 IPO / OFS in 2024							
Company	Sector	Issue size (US\$ M)					
7 НҮППОЯІ	Manufacturing	3,318					
Ç ★	Consumer app & platform	1,349					
एनशेपीमी NTPC GREEN	Energy & renewables	1,190					
VISHAL MEGA	Consumer & retail	952					
BAJAJ HOUSING	BFSI	781					
OLA ELECTRIC *	Manufacturing	732					
∕ FCONS*	Real estate	646					
WAAREE® ★ One with the Sun	Energy & renewables	514					
airtel Bharti Hexacom	Telecom	509					
INTERNATIONAL GEMOLOGICAL INSTITUTE	Others (Certifications)	503					
Total 10,495							

Public market exits expected to continue: Share of DRHPs backed by PE / VC has increased from 22% in 2023 to 35% in 2024

Out of 146 DRHPs filed in 2024, 51 were backed by PE/VC investors

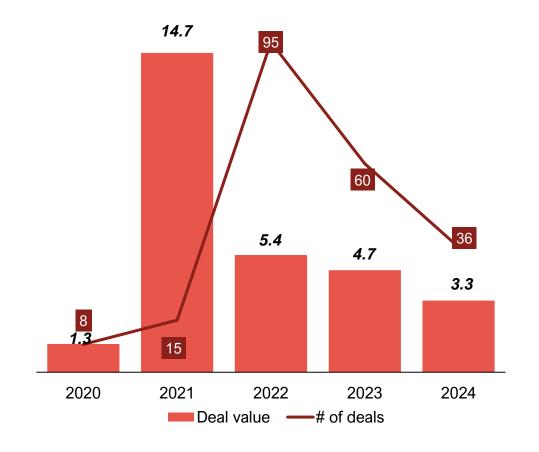




Ease and valuation richness of public listings led to slowdown in strategic exits

Declining strategic sale exits from 2023 to 2024

Strategic sale exits (#, US\$ B, 2020-2024)



	Top 10 strategic sale exits in 2024							
Company	Sector	Amount (US\$ M)	Investors exited	Buying investors				
BSV bringing life to life	Healthcare & Lifesciences	1,628	Advent International	Mankind Pharma				
Brookfield's green energy asset	Infrastructure	900	Brookfield	Gentary Sdn Bhd				
CAPITAL FOODS	Consumer & retail	462	General Atlantic, Invus Group	Tata Consumer Products				
PingSafe	IT services	100	Peak XV Partners, Tanglin Venture Partners, Others	SentinelOne				
Forest	Engg. & Construction	77	Blackstone	IndiaBulls Real Estate				
SUNBEAM LIGHT VEGITING SOLUTIONS	Transportation & logistics	45	Kedaara Capital	Craftsman Automation				
SESA°	Consumer & retail	25	TrueNorth	Dabur India				
MXPLAYER	Consumer & retail	22	Tencent	Amazon				
LOKINANYA ORTHOPEDICS #-7ch. Humph.	Consumer & retail	10	Tata Capital Healthcare Fund	Unaprime				
MyShubhLife MyShubhLife	Consumer & retail	5	Saama Capital, Omidyar Network, SRI Capital, Patamar, Others	UGRO Capital				
Total		3,275						

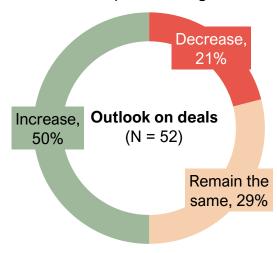
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Outlook for 2025: Investors expect deal activity to increase with exits and fundraises expected to remain similar

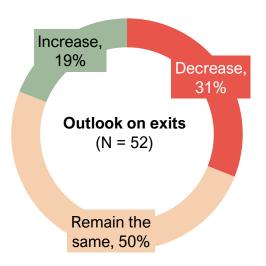
Deals landscape

- Consumer & retail, Healthcare, Energy & renewables and BFSI expected to attract major share of investments
- Private credit boom expected as nontraditional lenders to deploy in structured deals
- Deal activity in both tech and non-tech sectors expected to grow



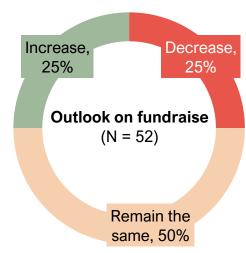
Exits landscape

- Favorable exit environment in capital markets will continue as retail and QIB investor appetite is strong
- Strategic buyouts & secondary deals expected to increase with increasing maturity of portfolio companies and secondary funds being set up



Fundraise landscape

- Anticipated increase in capital raised for Green/sustainability funds and growth equity funds
- Increasing participation from domestic LPs as INR depreciates
- Greater focus on co-investments, continuations funds and secondaries only funds



Outlook for 2025: Consumer & retail, Healthcare & lifesciences, Energy & renewables, BFSI, and Manufacturing expected to be preferred avenues for investments

Preferred sectors for investments

(N=52)



Consumer app & platforms, 6% IT services, 6%

Real estate, 8%

Manufacturing, 10%

BFSI, 12%

Energy & renewables, 12%

> Healthcare & lifesciences, 12%

Consumer & retail. 13%



Consumer & retail



- Growing middle class population and increasing disposable income further backed by growing credit penetration
- Investments in logistics and rural connectivity and digital infrastructure opening new avenues for consumer markets



Healthcare & lifesciences

- Programs like Ayushman Bharat continue to expand, aiming to provide affordable healthcare
- India's Healthcare & lifesciences exports, including vaccines & biosimilars, gaining significant traction in international markets



Energy & renewables

- Govt. incentives to support renewable energy investments and self-sufficiency in energy (to reduce oil imports)
- Shift towards EVs driving growth in renewable energy infrastructure
- Growing focus on recycling, circular economy, sustainable verticals



BFSI

- Growing demand for insurance, wealth management, asset management and financial products
- Fintech and financial infrastructure becoming increasingly appealing for investors as they achieve profitability



Manufacturing

- Government incentives like PLI scheme, National Manufacturing Mission, and Make in **India** attracting investments
- · Global firms adopting the China+1 strategy, boosting India's manufacturing sector, especially in electronics and EVs

Sectors

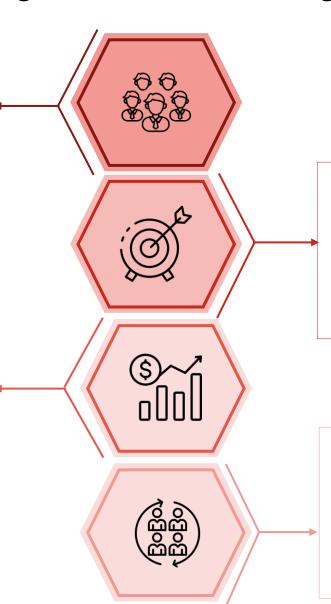
Funds operating in India driving value creation through four levers

Developing human capital

- Expanding operating teams & sector experts: Deploy hands-on value creation teams
- Increasing board involvement: Participating in company boards for strategic guidance
- Developing leadership: Providing executive coaching & mentorship for C-suite executives

Increased involvement in operations

- Focusing on profitability and capital efficiency while tempering growth: Optimize costs, pricing, and working capital
- Managing leverage: Focus on efficient utilization of debt to increase return on capital
- Upgrade the CFO: Implementing capex & working capital improvements; Building readiness for exits



Nuanced liquidation strategies

- Introducing continuation funds: Extend holding periods for high-value assets
- Exploring secondary market solutions: Use secondary transactions and hybrid exits by identifying potential investors
- Structured deals and performance-linked rewards

Network & ecosystem building

- **Sharing resources:** Providing access to the fund's legal, financial and operating advisor expertise
- Partnering with network: Utilizing fund's network to create strategic partnerships and global access
- Sharing knowledge: Peer learning among portfolio companies through forums, workshops and events

Funds are actively driving value creation in portfolio companies through operating teams

Funds	Operating strategies ILLUSTRATIVE AND ALPHABETICAL ORDER
CARPEDIEM CAPITAL	 Investment team combines investing and operational expertise with deep sector knowledge, providing expert support as businesses mature
CHRYSCAPITAL	 Dedicated operational value creation team called 'Enhancin'. Team serves as a robust professional advisor to the portfolio companies
CX partners	 Partners with portfolio companies to push the envelope on value creation and add value for all the stakeholders involved
KEDAARA	 Partners with industry leaders to drive value creation for portfolio companies, streamline integration, and maximize stakeholder value
KKR	 KKR's Capstone is a dedicated value creation strategic initiative which allows the firm to work side-by-side with portfolio founders
Lightspeed	Dedicated value creation team which works with portfolio founders to refine operating and execution plans
epeak xv	 Resolute operations team for portfolio companies, further helping them drive strategies and expansion as their business grow
TPG	 Focussed value creation team which helps actively devise value creation plans since the very first day of investment

Source(s): Praxis analysis © Praxis Global Alliance

The future of CDD: Five improvisations being done by the winners





















Focus on 'on ground' realities

- Channel checks and trade practices: Reach, availability, trade partner feedbacks
- Sharper understanding of customer segments and market opportunity: Target customer, spend appetite
- Unit economics and capital efficiency: ROCE, ROA, customer acquisition efficiency, LTV/CAC
- Focus on execution ability: Execution playbooks, team quality, track record of achieving plans and budgets

Value creation potential

- and pathway
- Revenue growth: Core markets, new markets, adjacencies, pricing
- Product innovation and customer growth
- Digital products. channels: Form alliances to access new technologies or markets
- Margin expansion: Costs, productivity
- Inorganic growth: Integrate complementary products and services post-merger
- Strong governance, 100-365-730 day plans

Ops due diligence

- Supply chain & procurement efficiency: Supplier risks, contract terms, and cost efficiencies
- Workforce & organization: Productivity, cost structure, and leadership effectiveness
- Automation and process maturity: Existing automation and future potential to unlock efficiencies
- Operational scalability: Processes and infrastructure for scalability to support growth

Tech readiness

- Tech stack assessment: Core systems, integration potential, and tech debt
- Digital transformation roadmap: Plans for automation. Al / ML adoption, and digital marketing
- Cybersecurity risks: Data protection measures and compliance with regulations like General Data Protection Regulation (GDPR)
- E-commerce / omnichannel presence: Digital revenue streams and channel optimization

Scenario planning to size up risks

- Regulatory volatility: Compliance with local and global laws, licensing, and policy changes
- Geopolitical risks: Exposure to macroeconomic and geopolitical disruptions
- Competitive risks: Threats from new entrants. substitutes, or aggressive competitors
- Operational and technology risks: Tech disruption / obsolescence, key-person dependencies

© Praxis Global Alliance Source(s): Praxis analysis

ESG/Sustainability can drive long term value but hurdles like shallow adoption and greenwashing stall meaningful progress



Strategic imperative: ESG is increasingly seen essential for long-term value creation by investors and companies



Key differentiator: Companies with strong ESG performance are viewed as more resilient, innovative, and attractive for investment





Stakeholder expectations: Regulators, lenders, and consumers expect robust ESG integration, pushing it to the forefront of corporate priorities



Rise of ESG funds: A surge in ESG-focused funds, including sector-specific, impact-driven and pure ESG investors, is driving more capital towards sustainable businesses



Risk mitigation: ESG factors are seen as crucial for identifying non-financial risks that can impact financial outcomes



- GP, Large PE fund

"Companies with robust ESG performance are more resilient, innovative and attractive for investment"

- Partner, Growth PE fund



Shallow adoption: ESG is often perceived as a compliance exercise rather than a genuine commitment to sustainability





Fragmented standards: Lack of uniform ESG metrics and reporting frameworks create confusion and inconsistency



Limited expertise: Many funds lack the capability to assess ESG rigorously, leading to shallow evaluations and regulatory overload



Greenwashing concerns: Funds are skeptical of exaggerated ESG claims, viewing them as marketing tactics

"There is a significant amount of **greenwashing** happening and the data available is often incomplete"

- GP, Large PE fund

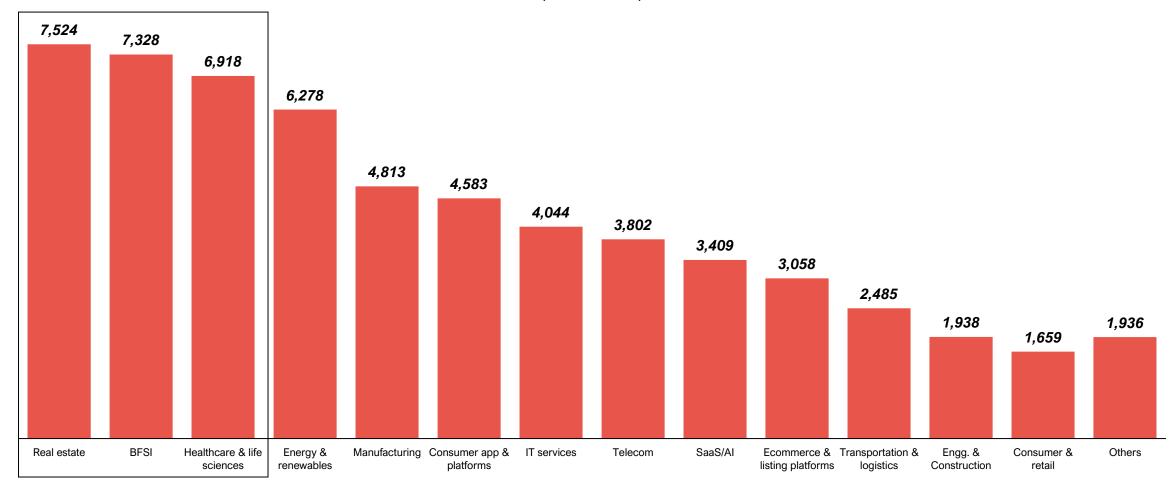
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Real estate, BFSI, and Healthcare & life sciences were the top funded sectors contributing ~35% of the total investment value in 2024







Top 20 deals of 2024 [1/2]

#	Company	Founded	Sector	Funding (US\$ M)	Funding stage	Investors
1	ATC INDIA	2019	Telecom	2,500	Buyout	Brookfield
2	ReLIANCE Reliance Logistic, LLC	2022	Real estate	1,550	Credit	KKR, Abu Dhabi Investment Authority (ADIA)
3	vertelo	2024	Manufacturing	1,500	Buyout	Macquarie Group
4	PNC Infratech Limited (12 road projects)	1999	Engg. & construction	1,100	Buyout	KKR
5	SUSTAINABLE & AFFORDABLE ENERCY FOR LIFE	2022	Energy & renewables	1,000	Late	Tata Cleantech Capital, ADB Ventures, Norfund
6	Manjushree ADVANCED PACKAGING SOLUTIONS	1983	Manufacturing	1,000	Buyout	Pacific Alliance Group
7	NAME OF THE PARTY	1987	Healthcare & life sciences	1,000	Buyout	Fajr Capital
8	VFS. VFS.GLOBAL	2001	IT services	950	Late	Temasek
9	** ALTIMETRIK	2003	IT services	900	Buyout	TPG Capital
10	GeBBS HEALTHCARE SOLUTIONS FOUNDS & Thinking	2004	IT services	860	Buyout	EQT Private Capital Asia
		Total		12,360		

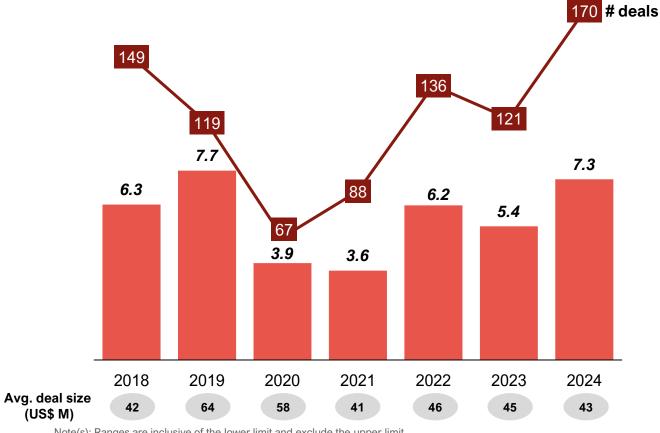
Top 20 deals of 2024 [2/2]

# Company Founded Sector Funding (US\$ M) Funding stage Investors 11 Healthum 1992 Healthcare & life sciences 837 Buyout KKR 12 Omega(*) 2003 Healthcare & life sciences 800 Buyout OTPP 13 OFF Company 2002 Real estate 750 Late CPP Investments 14 CAR 2007 Transportation & logistics 750 Credit Abu Dhabi Investment Authority (ADIA) 15 Bharti Hexacom 2020 IT services 710 PIPE GDQ, Abu Dhabi Investment Authority (ADIA) 16 ZOPTO 1994 Ecommerce & listing platforms 665 Growth Avenir Growth, Lightspeed Venture Partners, Glade Brook Capital, etc. 17 Five Energy 1979 Energy & renewables 600 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 18 SHRIRE 2006 BFSI 554 Buyout Warburg Pincus 19 OLeap Green Energy 1995 Energy & renewables 550 Buyout Brookfield 20 Energy & renewables 500 Late GIC							
12 One Plantham 2003 Healthcare & life sciences 800 Buyout OTPP 13 Planthcare 2002 Real estate 750 Late CPP Investments 14 CORR 2007 Transportation & logistics 750 Credit Abu Dhabi Investment Authority (ADIA) 15 Planti Hexacom 2020 IT services 710 PIPE GDQ, Abu Dhabi Investment Authority (ADIA) 16 ZCPTO 1994 Ecommerce & listing platforms 665 Growth Brook Capital, etc. 17 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 18 SHRIRAM 2006 BFSI 554 Buyout Warburg Pincus 19 O Leap Green Energy 1995 Energy & renewables 550 Buyout Brookfield 20 2006 Energy & renewables 500 Late GIC	#	Company	Founded	Sector		Funding stage	Investors
2002 Real estate 750 Late CPP Investments 14 COR 2007 Transportation & logistics 750 Credit Abu Dhabi Investment Authority (ADIA) 15 Barti Hexacom 2020 IT services 710 PIPE GDQ, Abu Dhabi Investment Authority (ADIA) 16 ZCPTO 1994 Ecommerce & listing platforms 665 Growth Brook Capital, etc. 17 SINE Energy 1979 Energy & renewables 600 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 18 SHRIRM 2006 BFSI 554 Buyout Warburg Pincus 19 OLEAP Green Energy & renewables 550 Buyout Brookfield 20 Energy & renewables 500 Late GIC	11	Healthium	1992	Healthcare & life sciences	837	Buyout	KKR
Transportation & logistics 750 Credit Abu Dhabi Investment Authority (ADIA) 15 Pairtel 2020 IT services 710 PIPE GDQ, Abu Dhabi Investment Authority (ADIA) 16 ZCPTO 1994 Ecommerce & listing platforms 665 Growth Avenir Growth, Lightspeed Venture Partners, Glade Brook Capital, etc. 17 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 18 SHERROR 2006 BFSI 554 Buyout Warburg Pincus 19 © Leap Green Energy 1995 Energy & renewables 550 Buyout Brookfield 2006 Energy & renewables 500 Late GIC	12	Omega (*) Healthcare*	2003	Healthcare & life sciences	800	Buyout	ОТРР
15 Pierry 2020 IT services 710 PIPE GDQ, Abu Dhabi Investment Authority (ADIA) 16 ZCPTO 1994 Ecommerce & listing platforms 665 Growth Brook Capital, etc. 17 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 18 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 18 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 19 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 19 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 19 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 19 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 19 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 19 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 19 PIPE Abu Dhabi Investment Authority (ADIA)	13	RMZ	2002	Real estate	750	Late	CPP Investments
16 ZCPTO 1994 Ecommerce & listing platforms 665 Growth Avenir Growth, Lightspeed Venture Partners, Glade Brook Capital, etc. 17 SWENERGY 1979 Energy & renewables 600 PIPE Abu Dhabi Investment Authority (ADIA), Blackrock, Nomura, Wellington Management 18 SHRIRGE ADDITIONAL 2006 BFSI 554 Buyout Warburg Pincus 19 © Leap Green Energy & renewables 550 Buyout Brookfield 200 Energy & renewables 500 Late GIC	14	GMR	2007	Transportation & logistics	750	Credit	Abu Dhabi Investment Authority (ADIA)
platforms 665 Growth Brook Capital, etc. 17	15	airtel Bharti Hexacom	2020	IT services	710	PIPE	GDQ, Abu Dhabi Investment Authority (ADIA)
18 SHRIRAM 1979 Energy & renewables 600 PIPE Nomura, Wellington Management 18 SHRIRAM 1905 Energy & renewables 554 Buyout Warburg Pincus 19 © Leap Green Energy We Purtner Your TournorTow We Purtner Your TournorTow We Purtner Your TournorTow 2006 Energy & renewables 500 Late GIC	16	zepto	1994	<u> </u>	665	Growth	- .
19 Leap Green Energy 1995 Energy & renewables 550 Buyout Warburg Pincus 2006 Energy & renewables 550 Buyout Brookfield 200 Late GIC	17	Energy	1979	Energy & renewables	600	PIPE	
20 2006 Energy & renewables 500 Late GIC	18		2006	BFSI	554	Buyout	Warburg Pincus
Sterlite Power	19	Leap Green Energy We Partner Your Tomofrow	1995	Energy & renewables	550	Buyout	Brookfield
Total 6,716	20	Sterlite Power	2006	Energy & renewables	500	Late	GIC
			Total		6,716		

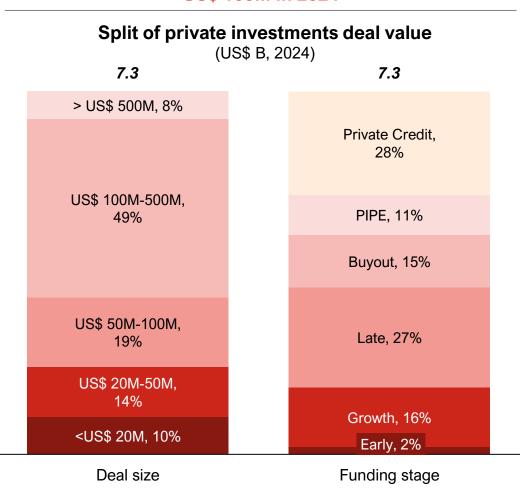
BFSI: US\$ 7.3B invested across 170 deals; Late stage constituted 27% of total investments in 2024

Investment in BFSI has increased from US\$ 5.4B in 2023 to US\$ 7.3B in 2024

Private investments deal value (US\$ B) and volume (2018-2024)



57% of the total investment was of ticket size more than US\$ 100M in 2024



BFSI investment growth is driven by fintech growth, tech transformation and strong exit opportunities

Factors driving growth of investments in the BFSI sector

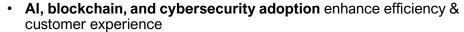


BFSI assets remain highly liquid with consistent buyer interest

Favorable public market with increasing acceptance of private companies

Technology & digital transformation

Exit opportunities & market liquidity





Rise of UPI, digital lending & neobanks expands financial inclusion





100% FDI in insurance, SEBI's push for micro-investments and RBI's digital lending framework allowing limited regulations for investments



Jan Dhan Yojana, Aadhaar-linked banking, and payments banks widen access to customer base



• NBFCs partnerships increasing customer base for revenue growth

Fintechs moving to profitability, making them attractive investment targets

Fintechs achieving profitability

> Insurance & wealth management expansion



- Growing middle class, increased disposable **income** and higher credit penetration
- Surge in personal loans, BNPL (Buy Now, Pay Later) and SME financing





Higher awareness of life, health & motor insurance post-pandemic Growth in mutual funds, SIPs, and alternative investment funds

(AIFs)



Top 10 deals of BFSI in 2024

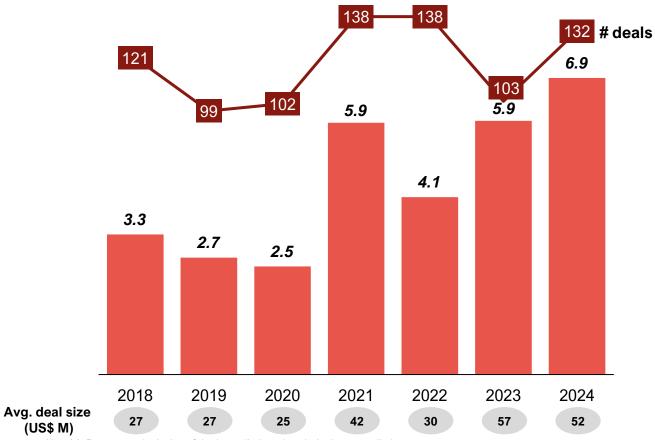
#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1	SHRIR & M HOUSING FINANCE Home. Delivered	1979	554	Buyout	Warburg Pincus
2	SAPNE BAPKE SAATH HAMAARA	2011	408	PIPE	CVC Capital Partners
3	HOUSING FINANCE	2005	400	Late	Norwest, TA Associates, Creation Investments, 360 ONE, etc.
4	B BAJAJ FINSERV	2007	400	Credit	IFC
5	DMI FINANCE	2008	334	Late	MUFG Bank
6	svatantra	2012	233	Late	Advent International, Multiples PE
7	INDOSTAR	2016	210	Buyout	EQT Private Capital Asia
8	IIFL FINANCE	1995	200	PIPE	Fairfax Holdings
9	SIA CE PITA ME CONTROL DE CONTROL	1994	160	Late	Motilal Oswal, Norwest Venture Partners, TPG Growth, etc.
10	(a) pnb Housing	1988	156	PIPE	Morgan Stanley
	Total		3,055		

Source(s): Praxis Deals Intelligence, Praxis analysis

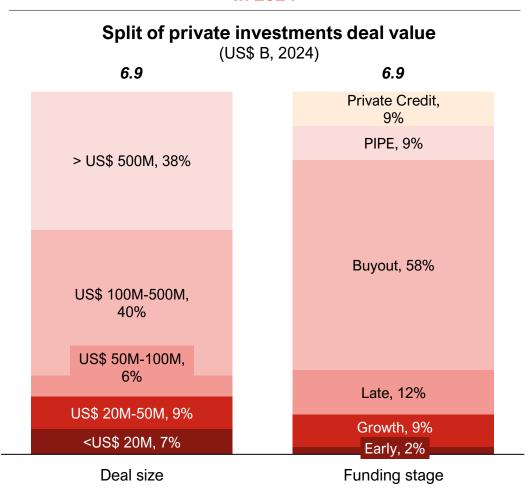
Healthcare & life sciences: US\$ 6.9B invested across 132 deals; 78% of the total deals by value being >US\$ 100M size

Investments in Healthcare & life sciences have increased from US\$ 3.3B in 2018 to US\$ 6.9B in 2024

Private investments deal value (US\$ B) and volume (2018-2024)



Buyout deals contributed ~58% of the total investments in 2024



(US\$ M)

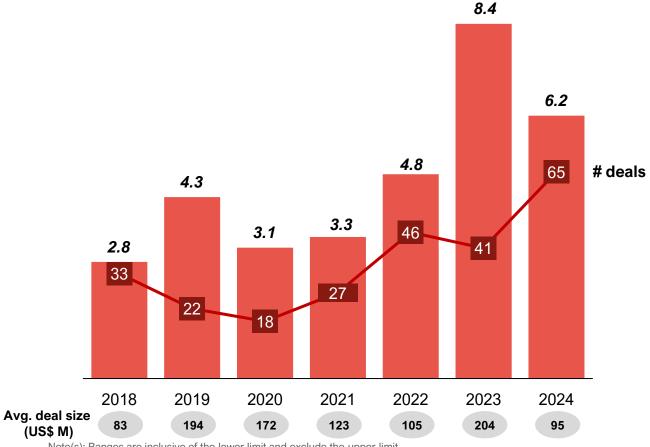
Top 10 deals of Healthcare & life sciences in 2024

#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1	ANGE (1981	1987	1,000	Buyout	Fajr Capital
2	Healthium	1992	837	Buyout	KKR
3	Omega (*) Healthcare*	2003	800	Buyout	OTPP
4	Apollo Hospitals Hospitals Locality	1983	360	Credit	Advent International
5	Apollo 24 7	2020	300	PIPE	Advent International
6	BRANCE THAT CAPE	2009	300	Buyout	KKR
7	APPASAMY ASSOCIATES Empowering Vision*	1978	300	Buyout	Warburg Pincus
8	Apollo HOBITIALS TOJENING LIVES	1983	297	PIPE	Advent International
9	inventia	1985	225	Buyout	Platinum Equity
10	? PharmEasy	2015	216	Late	Prosus Ventures, Temasek, 360 ONE, CDPQ, WSSS Investments, Goldman Sachs, EvolutionX Debt Capital
	Total		4,635		

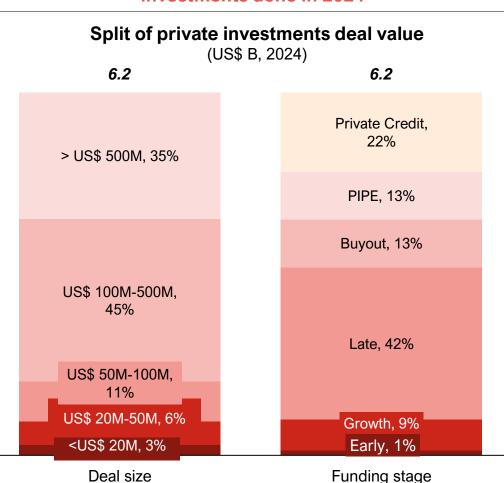
Energy & renewables: US\$ 6.2B invested across 65 deals; Large-size deals (US\$ 100M+) comprised ~80% of the total funding in 2024

Investments in energy & renewables have increased from US\$ 2.8B in 2018 to US\$ 6.2B in 2024

Private investments deal value (US\$ B) and volume (2018-2024)



Late-stage deals contributed 42% of the total investments done in 2024



Top 10 deals of Energy & renewables in 2024

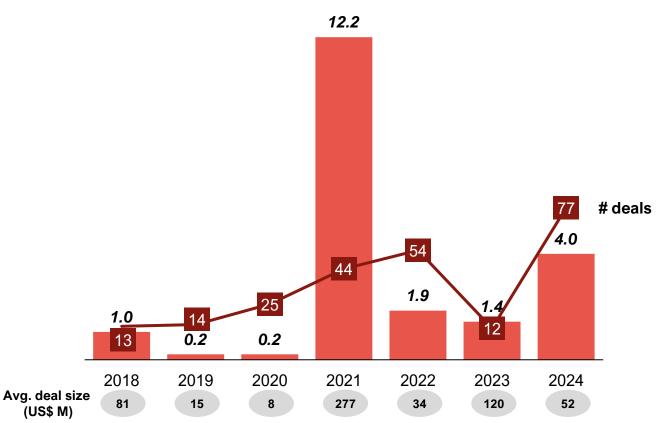
#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1	SUSTAINABLE & AFFORDABLE ENERGY FOR LIFE	2022	1,000	Late	Tata Cleantech Capital, ADB Ventures, Norfund
2	JSW Energy	1994	600	PIPE	Abu Dhabi Investment Authority, Blackrock, Nomura, Wellington Management
3	Leap Green Energy We Partner Your Tomofrow	2006	550	Buyout	Brookfield
4	////SterlitePower	2015	500	Late	GIC
5	adani Renewables	2015	400	Credit	MUFG Innovation Partners, etc.
6	IndiGrid	2016	300	Late	BII, KLP, Norfund
7	adani Renewables	2015	282	Credit	Ardour Investment Holding
8	GAR	2008	280	Credit	CFM International
9	FOURTH PARTNER ENERGY	2010	275	Late	IFC, DEG, Asian Development Bank
10	Renew (Solar power plant 300MW)	2011	176	Buyout	Edelweiss ARC
	Total		4,363		

Source(s): Praxis Deals Intelligence, Praxis analysis

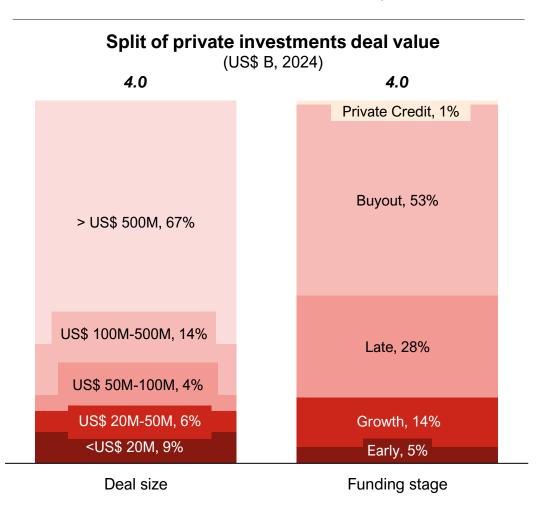
IT services: US\$ 4B invested across 77 deals; 53% of funds were invested in buyout deals in 2024

Investments in IT services has increased significantly from US\$ 1.4B in 2023 to US\$ 4B in 2024

Private investments deal value (US\$ B) and volume (2018-2024)



67% of the deals were of ticket size >US\$ 500M in 2024



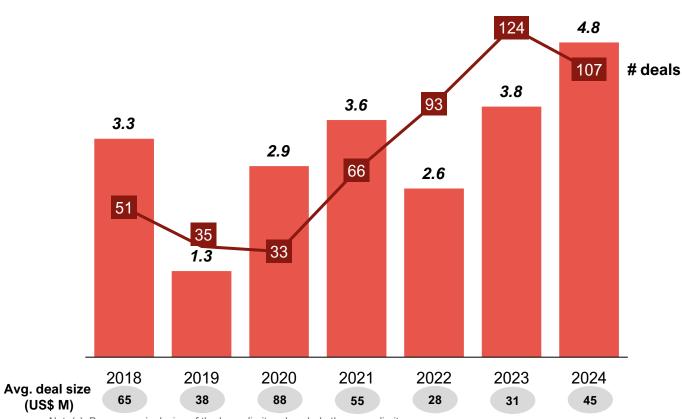
Top 10 deals of IT services in 2024

#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1	vfs. VFS.GLOBAL	2001	950	Late	Temasek
2	** ALTIMETRIK	2003	900	Buyout	TPG Capital
3	GEBS INATIGUE FOLITIONS Fromer (*) Thinking	2004	860	Buyout	EQT Private Capital Asia
4	VEE HEALTHTEK	2000	250	Buyout	TA Associates
5	DNEG	1998	200	Growth	United Al Sager Group
6	NSE DEX	1999	120	Buyout	Investcorp
7	% capillary	2012	95	Late	Evolvence India, Avataar Venture Partners, 57 Stars, Unigestion, etc.
8	SENTIENT LABS*	2019	85	Growth	Pantera Capital, Founders Fund, etc.
9	Onsurity	2020	45	Growth	IFC, Nexus Venture Partners, Quona Capital, Creaegis
10	sagility	2021	44	Growth	Avendus PE, 360 ONE, etc.
	Total		3,549		

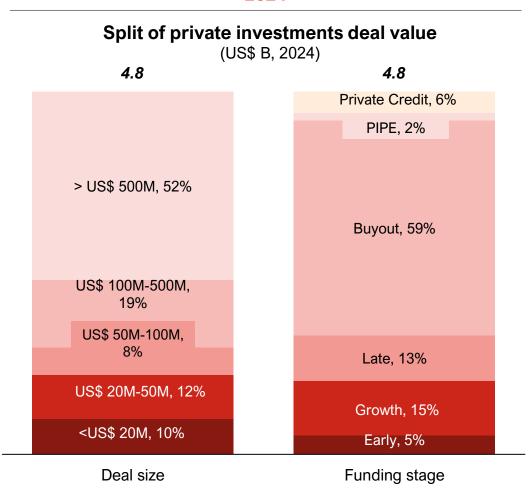
Manufacturing: US\$ 4.8B invested across 107 deals; 71% of total deals by value were of ticket size >US\$ 100M in 2024

Investments in the manufacturing sector increased from US\$ 3.8B in 2023 to US\$ 4.8B in 2024

Private investments deal value (US\$ B) and volume (2018-2024)



Buyout deals contributed 59% of the total investment in 2024



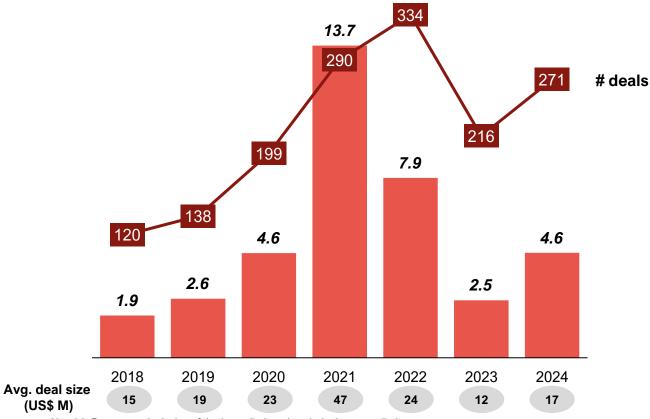
Top 10 deals of Manufacturing in 2024

#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1	** vertelo	2024	1,500	Buyout	Macquarie Group
2	Manjushree ADVANCED PACKAGING SOLUTIONS	1983	1,000	Buyout	Pacific Alliance Group
3		1963	268	Buyout	Warburg Pincus
4	ADITYA BIRLA GRASIM	1947	151	Credit	IFC
5	THE ANTHEA GROUP Fine Chemistry, Better Products.	1985	118	Late	India Resurgence Fund
6	SEDEMAC	2007	100	Late	360 ONE, Xponentia Capital, A91 Partners
7	GLOBAL ALLMANUM Suciles Group or one of	1996	83	Buyout	Fairfax Holdings
8	ATHER	2013	72	Late	NIIF
9	Str Steel	1982	60	Credit	Others
10	PDS MULTINATIONAL	1999	51	PIPE	Others
	Total		3,403		

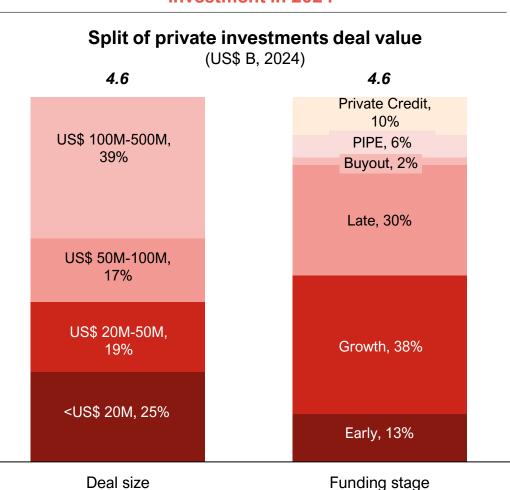
Consumer app & platforms: US\$ 4.6B invested across 271 deals; Deals of ticket size >US\$ 100M deals constituted 39% of total deals by value in 2024

Investments in consumer app & platforms have increased from US\$ 2.5B in 2023 to US\$ 4.6B in 2024

Private investments deal value (US\$ B) and volume (2018-2024)



Growth stage deals contributed 38% of the total investment in 2024



Top 10 deals of Consumer app & platforms in 2024

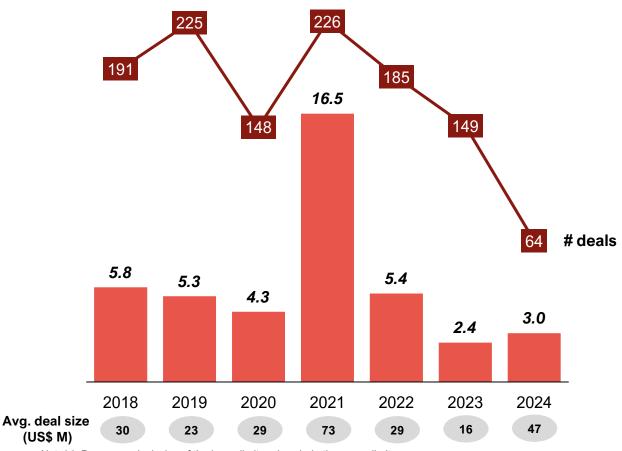
#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1		2016	210	Growth	Lightspeed, Hornbill Capital
2	REBEL	2011	210	Late	Temasek Holdings
3	rapido	2015	200	Growth	WestBridge Capital, Nexus Venture Partners, Think Investments, Invus Financial Advisors
4	Angel One	1996	180	PIPE	Goldman Sachs
5	OYO	2012	175	Late	Acumen, InCred Wealth, J&A Capital Partners
6	HEALT <mark>HK</mark> ART	2011	153	Late	ChrysCapital, Motilal Oswal Alternates, A91 Partners, etc.
7	P DREAM11	2007	150	Late	Others
8	ERUDITUS EXECUTIVE EDUCATION	2010	150	Late	TPG Capital, CPP Investments, Accel, SoftBank Group, Leeds Illuminate
9	OYO	2012	124	Late	Patient Capital, J&A Partners, ASK Financial Holdings, etc.
10	rapido	2015	120	Growth	WestBridge Capital
	Total		1,672		

Source(s): Praxis Deals Intelligence, Praxis analysis

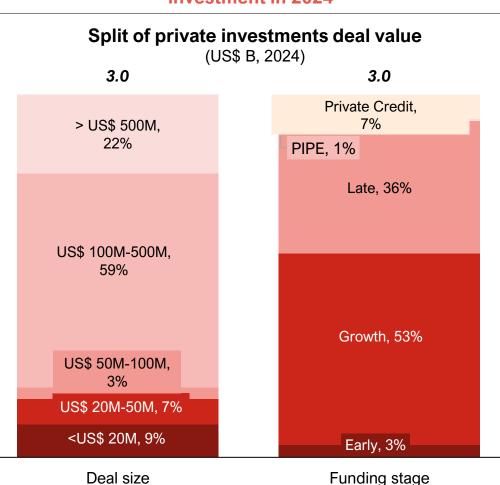
Ecommerce & listing platforms: US\$ 3B invested across 64 deals; 53% of the total deals by value were growth stage in 2024

Investments in Ecommerce & listing platforms sector has increased from US\$ 2.4B in 2023 to US\$ 3B in 2024

Private investments deal value (US\$ B) and volume (2018-2024)



>US\$ 100M deals contributed 81% of the total investment in 2024



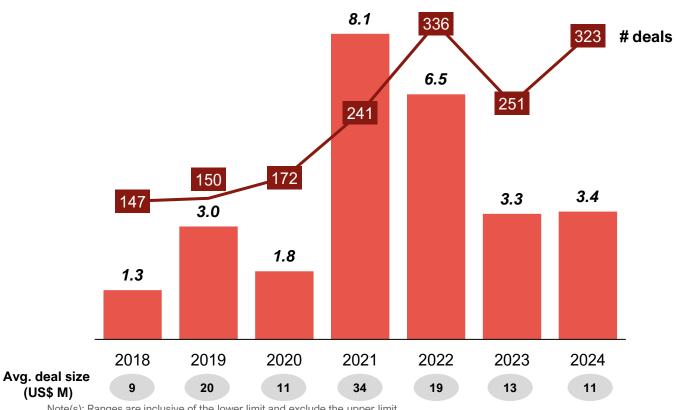
Top 10 deals of Ecommerce & listing platforms in 2024

#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1	zepto	2020	665	Growth	Avenir growth, Lightspeed Venture Partners, Glade Brook Capital, etc.
2	Flipkart 🙀	2011	350	Late	Google
3	zepto	2020	350	Late	Motilal Oswal Private Wealth Management, RPSG Capital Ventures, etc.
4	zepto	2020	340	Growth	General Catalyst Partners, Dragon Capital, Epiq Capital, etc.
5	meesho	2015	275	Late	Tiger Global, SoftBank, Prosus, etc.
6	OO lenskart	2008	200	Late	Temasek
7	purplle	2011	180	Late	Abu Dhabi Investment Authority, Premji Invest, Blume Ventures, Sharrp Ventures
8	S BLUESTONE	2011	107	Late	Peak XV partners, Prosus Ventures, Steadview Capital, etc.
9	purplle	2011	100	Late	Abu Dhabi Investment Authority
10	Wooden Street Furniturebonded with love	2015	43	Growth	Premjilnvest
	Total		2,610		

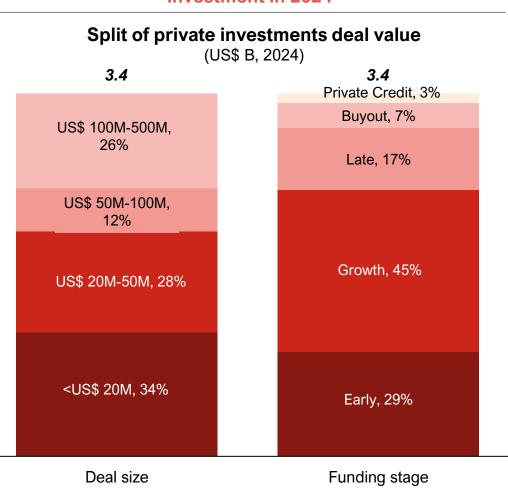
SaaS / AI: US\$ 3.4B invested across 323 deals; 34% of the total investments were of ticket size <US\$ 20M in 2024

Investments in SaaS / Al has significantly increased from US\$ 1.3B in 2018 to US\$ 3.4B in 2024

Private investments deal value (US\$ B) and volume (2018-2024)



Growth stage deals contributed 45% of the total investment in 2024



Top 10 deals of SaaS / Al in 2024

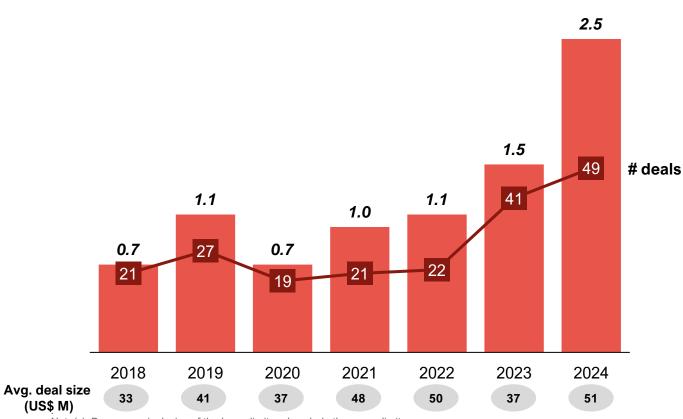
#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1	e <mark>k</mark> a	2004	225	Buyout	Symphony Technology Group
2	kore. 💷	2014	150	Growth	FTV Capital, Vistara Growth, Sweetwater PE, NextEquity, Nicola Wealth, Beedie
3	EvenUp	2019	135	Growth	Lightspeed Ventures, Bessemer, Premjilnvest, Bain Capital Ventures, B Capital Group, etc.
4	INFINX	2010	125	Growth	KKR
5	atlan	2018	105	Growth	GIC, Meritech Capital Partners, Salesforce Ventures, Peak XV Partners, etc.
6	W hatfix	2013	100	Growth	Warburg Pincus, SoftBank Group
7	qure.ai	2016	93	Growth	HealthQuad
8	Perfios Lead > Leap	2008	80	Growth	Ontario Teacher's Pension Plan
9	💥 SiMa ^{ai.}	2018	70	Growth	Maverick Ventures, Point72 Ventures, Jericho, Amplify Partners, Dell Technologies Capital, etc.
10	qure.ai	2016	65	Growth	Lightspeed Venture Partners, 360 ONE, Novo Holdings, Kae Capital, HealthQuad, TEAMFund
	Total		1,148		

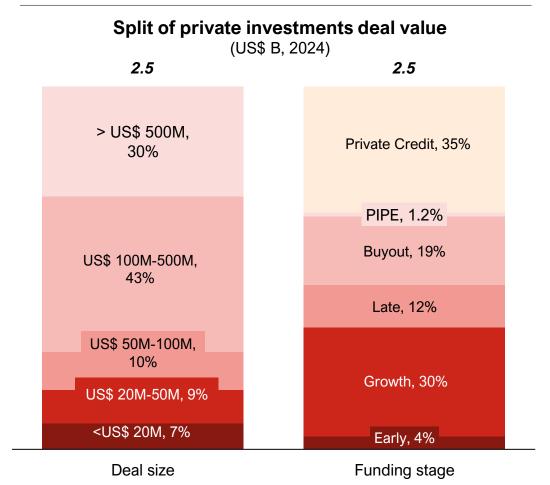
<u>Transportation & logistics</u>: US\$ 2.5B invested across 49 deals; 73% of the deals by value were of ticket size >US\$ 100M

Investments in transportation & logistics has increased from US\$ 1.5B in 2023 to US\$ 2.5B in 2024

Private Credit deals contributed 35% of the total investment in 2024

Private investments deal value (US\$ B) and volume (2018-2024)





Top 10 deals of Transportation & logistics in 2024

#	Company	Founded	Funding (US\$ M)	Funding stage	Investors
1	GAR	2007	750	Credit	ADIA
2	NHAI INVIT	2020	438	Growth	CPP Investments, Ontario Teachers Pension Plan (OTPP)
3	Bengaluru INTERNATIONAL ARPORT	2001	255	Buyout	Fairfax Holdings
4	LOGOS INDIA (Warehousing assets)	2017	203	Buyout	Blackstone
5	Ecom Express	2012	172	Late	Warburg Pincus, British International Investment, Partners Group
6	shadowfax	2015	100	Growth	TPG NewQuest, Mirae Asset Venture Investments, etc.
7	GAM ARPORTS INVASTRUCTUR LIMITED GAM ARPORTS INVASTRUCTUR LIMITED Franciscus alle distance and control	1992	96	Credit	StanChart PE, Aditya Birla PE, Varde Partners
8	OLEAP INDIA	2013	63	Late	KKR, Sixth Sense Ventures, Narotam Sekhsaria Family Office, FirstBridgeFund, etc.
9	delivering smiles	2019	35	Growth	Multiples PE
10	S piceJet	1984	30	PIPE	Carlyle
	Total		2,143		

Source(s): Praxis Deals Intelligence, Praxis analysis

About Praxis Global Alliance: We are the consulting firm of the FUTURE

Who we are and what we do













& Company















Where our teams come from















McKinsey

Alma mater of our teams



Kellogg











IIT Delhi







How we do it better: 'Praxis Stack'

Superior outcomes

- Full stack offering
- Proprietary databases + robust frameworks
- Digital tech first mindset

Practical approach

- Practitioner experience
- Bottom-up on-ground insights



- Members from Top-tier institutes
- Operating experience
 - + consulting toolkit

Our work with financial sponsors: We are partners of choice for financial sponsors and strategic acquirers: participated in 300+ deals in the last three years

Practices

Fund type

Classification of deals / fund strategy Praxis has worked on (%)

305 305

303
Others, 4%
Next Gen Industrials, 2% Food and Agriculture, 3% Mobility, Energy and Transportation, 5% Education and Employability
(E&E), 6%
Technology, 8%
Healthcare and Lifesciences, 13%



Consumer and Internet, 36%

Sector

305	
Fund strategy / market scan, 15%	
> \$75M, 18%	
\$25-75M, 35%	
\$10-25M, 16%	
< \$10M, 16%	

Deal	ci70

	Growth equity	Online home interior design platform	\$25-75M
	Late stage / buyout	Leading e-commerce for eyewear in India	\$75M+
	Growth equity	Largest cloud kitchen restaurant company	\$25-75M
Consumer and Internet	Growth equity	Online platform proving travel services	\$10-25M
	Late stage / buyout	Largest vernacular content aggregators	\$25-75M
	Growth equity	E-sports and mobile gaming platform	\$25-75M
	Early stage / VC	Leading retail supply chain solution provider	\$10-25M
	Late stage / buyout	Top housing finance companies in India	\$75M+
Financial	Growth equity	Leading wealth management app	\$25-75M
Services	Late stage / buyout	Indian banking & financial services company	\$75M+
	SWF	Leading housing finance company	\$75M+
ood and	SWF	Provides solution for entire agri value chain	\$75M+
Agriculture	Growth equity	Offers agri-inputs, content, and advice	\$25-75M
Healthcare and	Growth equity	Online B2B platform for doctors & hospitals	\$25-75M
Lifesciences	Growth equity	Leading surgical suture manufacturer	\$25-75M
Mobility, Energy and ransportation	Strategic acquirer	Transportation, trucking and railroad company	\$25-75M
echnology	Strategic acquirer	Cloud-based hospitality management software company	\$25-75M
	Growth equity	Leading pre school and day-care centre	\$25-75M
Education and Employability	Growth equity	Online learning & coaching company	\$75M+
	Growth equity	India's largest Edtech company	\$75M+

Target

Deal size

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We will be happy to share perspectives

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