



The Great 'Un-Lockdown': Indian EdTech



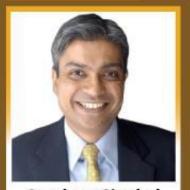




Future of EdTech in India: Digital education's next frontiers

Wednesday, 16th December, 2020 | 2:00 - 2:45 PM IST

Panelists



Sandeep Singhal Managing Director, Nexus Venture Partners



Managing Director, Praxis Global Alliance



Co-Founder, Great Learning



Co-Founder & COO, Practically

Moderator



Vishal Krishna Business Journalist, Yourstory

Foreword



Education is one of the primary sectors under focus by the Government of India. India currently has 360M learners across age groups, which is expected to grow further with an increase in school and college enrolments. The sector has witnessed growing attention from Government with budgetary allocation increasing from US\$ 11.3B in 2018-19 to US\$ 13.2B in 2020-21.

The education sector in India is quite fragmented with various players across segments. The past few years have witnessed the emergence of the EdTech sector with supplementary learning opportunities for students and working professionals. The growth of the EdTech sector has coincided with increased internet penetration in the country, particularly in Tier 3/4 cities and villages. The sector has also seen increased investor activity due to the tremendous growth potential of the EdTech players in India. Segments such as online tutoring and competitive exam preparation have witnessed an increase in investments by PE and VC players in the past few years.

Lockdown imposed due to the spread of COVID-19 has increased the demand for EdTech products in India manifold. In response to the growing demand, EdTech players have scaled up their offerings and new players with innovative business models catering to unserved segments have emerged post-COVID. Also, the recently introduced National Education Policy 2020 is expected to give a fillip to EdTech (both, in the classroom and outside the classroom) due to increased focus on concept-based learning for students.

This report is intended to provide various industry stakeholders, including business leaders, an overall perspective on the funding trends in key EdTech segments and the emergence of innovative business models within the EdTech sector in India and globally. We have also discussed how various Indian EdTech players have grown in terms of user base and revenue in the past few years and their impact on the Indian education sector as a whole.

We, at PGA Labs, look forward to continuing the discussion with different stakeholders within the education sector and sharing our perspective on the evolving trends in the EdTech space.

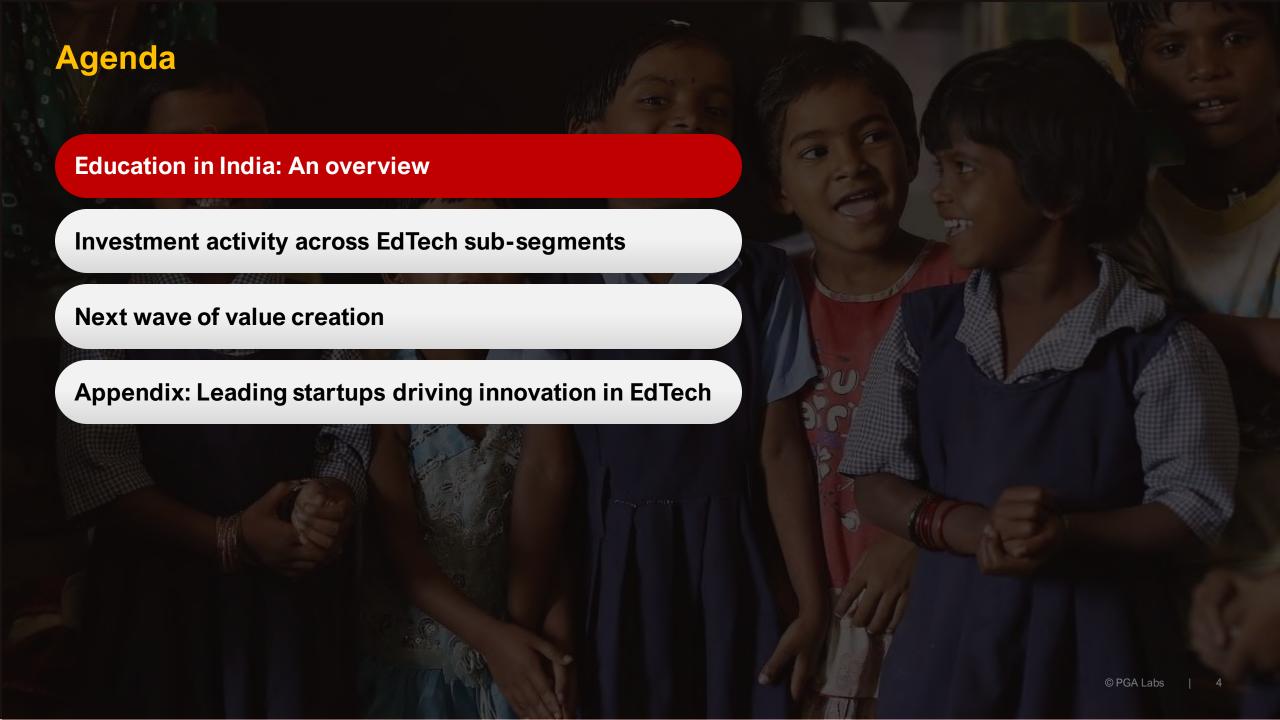
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Madhur Singhal

MD, Practice Director, Education Employability and Entrepreneurship London

Aryaman Tandon

Practice Director, Technology and Internet



Key takeaways



- Education is a US\$ 117B market in India with 360M learners in FY20
 - US\$ 49B is spent on school Education, of which primary Education comprises 66% of the spend, followed by secondary Education at 27%
 - US\$ 42B is spent on supplementary Education, which primarily comprises private coaching and test preparation
 - Education and EdTech market can be divided into 5 segments: Pre-K, K-12 and Test preparation, Higher Education, Continued learning and B2B EdTech
- 2 Education market is expected to grow 2x to US\$ 225B by FY25 @ CAGR 14% over FY20-25
- Indian EdTech startups received a total investment of US\$ 2.22B in 2020 alone, compared to US\$ 553M in 2019
 - 92 players received funding in 2020, out of which 61 players received seed funding
 - BYJU'S and Unacademy raised the most capital, US\$ 1.35B and US\$ 264M respectively, as of December 2020
 - B2B EdTech has received a total funding of US\$ 31M in 2017-2020
- 4 Beyond the rapidly scaling K-12 and Test prep segments, we have identified ten upcoming trends:
 - Tutoring/Test preparation 2.0 (On-demand and vernacular learning): Platforms providing on-demand learning/platforms providing vernacular Educational resources
 - Digitization in Educational institutions (B2B EdTech SaaS): Automation, ERP and LMS solutions for Educational institutions
 - Digital learning enablement (B2B): Digital platforms providing schools and tutors facility of connecting with students online
 - Fintech in Education: Platforms providing student loans and loan refinancing options
 - Student housing: Platforms providing student accommodation services
 - Education with employment/continuous learning: Platforms providing training and recruitment options
 - Admission support and counselling: Platforms providing counselling and admission support for higher Education
 - AR/VR in Education: Simulated learning experience for students and employees
 - Online STEM learning: Platforms providing STEM courses for students
 - Extra-curricular learning: Platforms imparting vocational skill training including music, dancing, cooking, etc.

Five consumer megatrends re-shaping Education and EdTech

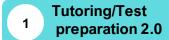


More holistic view of Focus on tuition fee **Education spend Self-paced learning Fixed curriculum** supported by NEP Wide selection of tools 'Fear of missing out' spend and Educational aids **Continuous learning Education as a 18-21 years** spanning 45yrs+ phase of life **Supply constraints (few Uniform democratic** location, good teachers) access for all learners

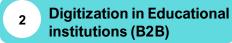
Source(s): PGA Labs analysis © PGA Labs

Top ideas for the future: Next wave of EdTech in India





- Platforms providing ondemand learning/coaching from experts
- Apps/websites providing Educational resources in vernacular languages



- Automation, ERP and LMS solutions for administrative operations, attendance, fee collection and other tasks
- · Exam proctoring solutions for schools/institutions



 Digital platforms providing schools and tutors facility of connecting with students online



Platforms providing students loans and loan refinancing options



- Platforms providing student accommodation services
- New housing opportunities as foreign universities set us campuses in India

Illustrative companies



LearnVern





KNEWCLEUS

















Education with employment /Continuous learning

- Platforms providing industryoriented courses which help in improving the employability of iob-seekers
- · Platforms providing gig workers training/skilling and recruitment options



extraaedae

 Platforms to search for universities and courses online before choosing the correct option



AR/VR in **Education**

- Use of immersive tools for training with real world like experience on digital platforms
- Platforms providing AR/VR based immersive learning for students



Online STEM learning

 Platforms providing STEM courses including coding & mathematics learning tools for students



Extra-curricular learning

Platforms imparting vocational skill training including singing, dancing, painting, mental math, public speaking etc.

Illustrative companies

















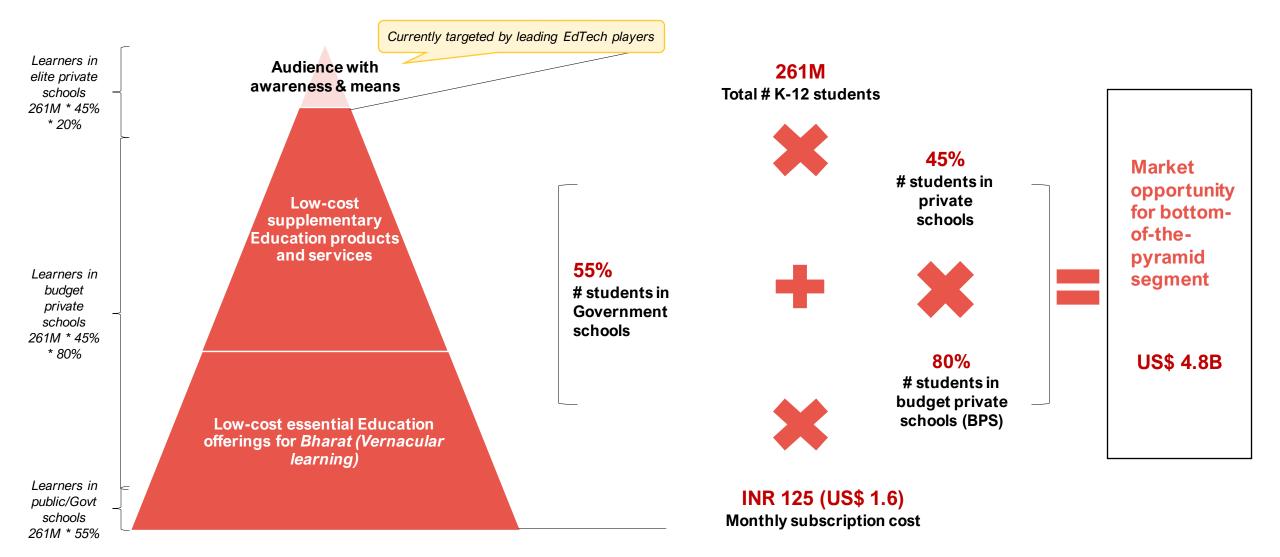






Bottom-of-the-pyramid segment holds an untapped US\$ 4.8B potential for low-cost EdTech products & services



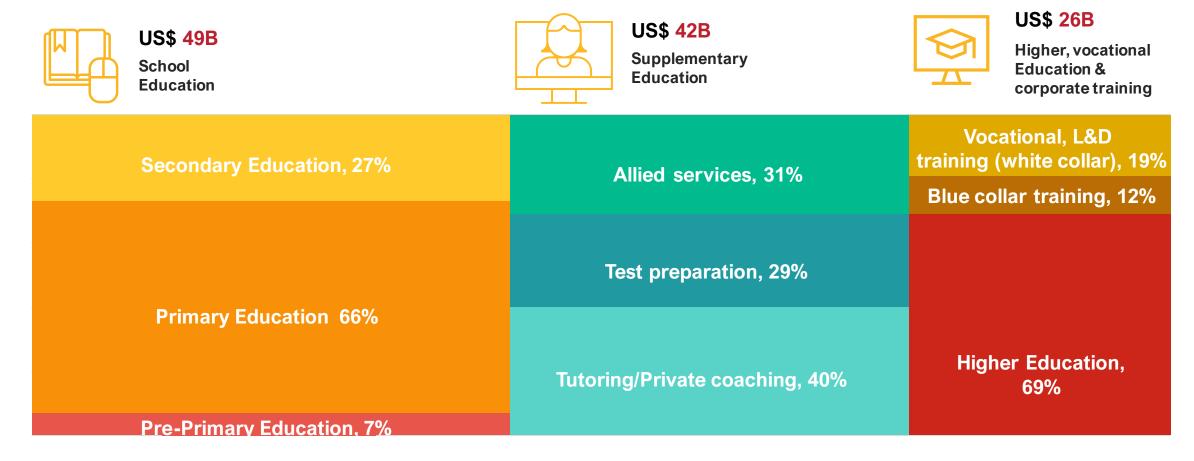


Source(s): Secondary research, PGA Labs analysis © PGA Labs

Total Education spend in India is US\$ 117B in FY20



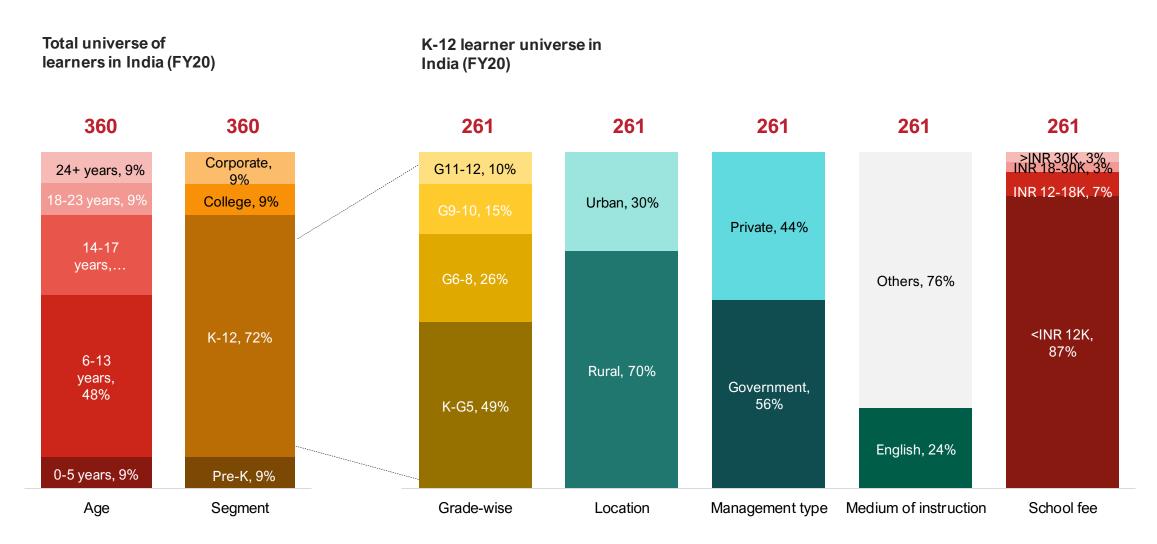
FY20 market size of different Educational sectors in India (US\$ B)



Total spend in Education industry = US\$ 117B

India is one of the largest market for Education with 360M learners in FY20





Education and EdTech landscape in India



Pre-K

K-12 and test preparation

Higher Education

Continued learning

B2B EdTech

Pre-K Education

Play Schools

Day care

Educational games

Tuition for K-12 by grade				
1-5	6-8	9-10	11-12	
	By	subject		
	Ma	aths		
Science				
Languages				
Accounting				
Social science				
	Ecor	omics		
	Com	merce		

Competitive exam preparation by exam UG entrance (College entrance exam post high school) CAT (Entrance exam for premium Indian MBA colleges) Civil services (Government services post-graduation) International exams (Entrance exam for foreign universities for post-graduation) Others (Bank, Judicial services, CRTs and other mgmt. related entrance) By value chain Reading material Classroom programs Mock tests Crash courses

Colleges, Post-grad, Research labs

Colleges and universities (UG, PG etc.)

Assessment, job search and training

Casual learning

Career development

Corporate training

Vocational training and finishing school

Casual learning

Institute admin. and teaching

Learning management system

Digital tutoring enables

Parent teacher communication

EdTech SaaS

Education tools and aids

Content

Live learning

Personalized support/doubt solving

Assessments

Educational aids/kits

Study tools

Social learning network

Education infrastructure

Student housing

School/College management system

Alumni engagement platforms

Education financing

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Source(s): PGA Labs analysis © PGA Labs

Education landscape

[1/2]





curricular

Education landscape

[2/2]





India is home to some of the largest EdTech companies with a global marquee investor base



Product/service	Player	Description	Key metrics	Total funding*
K-12 online tutoring:	BYJU'S The Learning App	K-12, live lectures and test preparation platform	# registered users: 64M	US\$ 2,320M
Self-paced		Provider of e-learning and test preparation platform	# registered users: 13M	US\$ 107M
Competitive exam preparation platform	unacademy	Platform for exam preparation	# registered users: 30M# teachers: 10K+	US\$ 354M
K-12 online tutoring: Instructor-led	Vedantu	Provider of online instructor led live personalized tutoring	# registered users: 25M# teachers: 500+	US\$ 206M
Smart school enabling system	LEAD SCHOOL Assured, Excellent Learning For Every Child	Academic content learning provider for schools	# partner schools: 800+# teachers covered: 10K+	US\$ 39.4M
Math tuition platform for freelance teachers	∜ cuemath	Connecting students with certified Math tutors through live classes	# enrolled students: 50K# teachers: 3K+	US\$ 67.2M
Digital tutoring enabler for teachers/institutes	Classplus	Provider of tuition class management software	# registered teachers: 20K	US\$ 23.3M
Gamified learning	Practically	Immersive learning experience using AR/VR	# registered users: 0.15M (2018)	US\$ 9M
Higher Education courses	upGrad	Online higher Education programs for working professionals	# registered users: 0.5M# partner colleges: 100+	US\$ 6.9M

[2/1]



Indian EdTech players are going beyond India and becoming relevant globally

International launch	Player	Markets	Offerings	Comments
2020	Practically	MEA	Gamified learning through AR/VR	 Have onboarded GEMS as one of their marquee clients in MEA Further plans to expand in USA and Africa
2020	WhiteHat Jr Live Online Coding for Kids	USA & Canada	Coding classes for students aged 6-16	Expected to launch shortly in the UK & ANZ regions
2019	MIKO ²	USA	Al robot for kids	 Offers an AI based companion robots to support kids learning and development needs Plans to expand into elder care in the future
2019	≪CAMPK12	USA, Singapore & UAE	Coding classes for students aged 6-18	Further planning to expand into other foreign markets after seed funding round
2019	TALENTEDGE Zi	USA, Asia-Pacific & MEA	Executive Education	Acquired US based GreyCampus for ~US\$ 15M in 2019 to inorganically expand into foreign markets
2018	unacademy	Indonesia	Test preparation	Offers college entrance exam Ujian Tulis Berbasis Komputer (UTBK) in Indonesia

Indian EdTech players are going beyond India and becoming relevant globally





International launch	Player	Markets	Offerings	Comments
2017	Flintobox	MEA & SEA	Pre-K learning	Foreign markets include Malaysia, Singapore, Qatar, UAE, Laos, Indonesia & Kuwait
2017	shifu	USA, Canada, EU, MEA, Japan	Gamified STEM learning	 Retail presence in over 15 countries including UK, Germany, Poland, UAE, etc. Plans to expand to over more than 30 countries in 2020
2016		USA, UK, Canada, SEA, UAE	K-12 math curriculum	Available in India and 15 other countries
2016	* impartus	USA, Hong Kong, China, Malaysia & Kenya	B2B online video platform	Aiming to expand further into other markets within SEA region
2016	BYJU'S The Learning App	US, UK, Australia & MEA	K-12 and test preparation	 Targeting Indian diaspora across global locations Plans to expand deeper into US, UK, Australia, etc. with local content
2013	ERUDITUS EXECUTIVE EDUCATION	USA, Brazil, Europe, UAE, China & SEA	Executive Education	 Plans to more aggressively expand its reach in China & Latin America and gain larger market share Plans to introduce courses on AI/ML
2010	Extramarks thories this lay if Bullet	USA, Africa, MEA & SEA	K-12 and test preparation	 Other countries include South Africa, Ghana, Singapore, Indonesia, Kuwait, UAE, etc. Offers local test preparation coaching in some regions

Agenda

Education in India: An overview

Investment activity across EdTech sub-segments

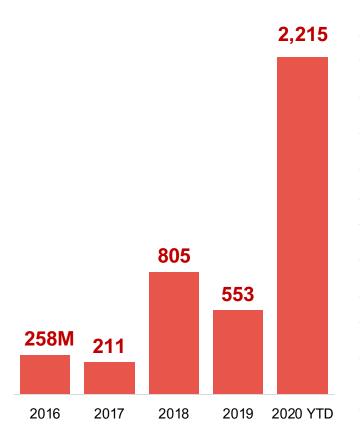
Next wave of value creation

Appendix: Leading startups driving innovation in EdTech

Indian EdTech has raised US\$ 4B in the last five years



Total funding in EdTech in India (US\$ M)

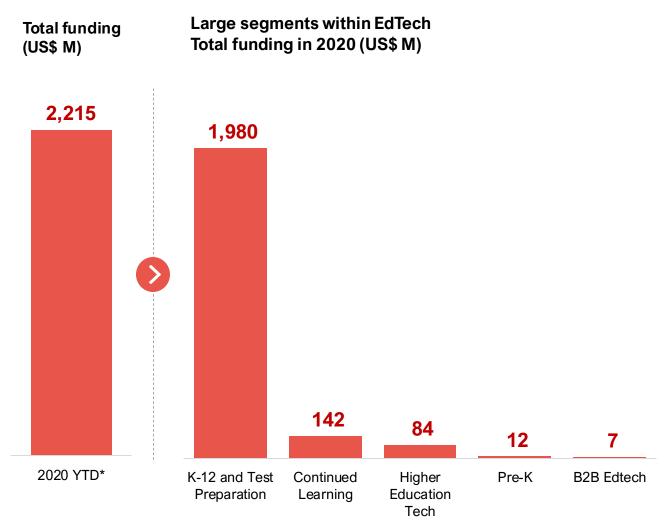


2011	 K-12 subject preparation Competitive exam preparation Live coaching across 60+ exam categories 	round Series H	funding US\$ 200M	funding	(US\$ M)
2015	Live coaching across 60+ exam categories		00ψ 200IVI	US\$ 2.32B	US\$ 12B (2020)
	2170 coddiniig doroco oo roxani calegorios	S Series F	US\$ 154M	US\$ 354M	US\$ 2B (2020)
2014	Live classes for K5-12JEE/NEET preparation	Series D	US\$ 100M	US\$ 206M	US\$ 575M (2020)
2015	Executive Education programs	Series D	US\$ 113M	US\$ 161M	US\$ 700M (2020)
2013	Live classes for K5-12JEE/NEET preparation	Series D	US\$ 46.9M	US\$ 107M	US\$ 250-350M* (202
2007	 Comprehensive school management services 	Seed	US\$ 16.9M	US\$ 68.9M	US\$ 150-250*(2020)
2011	 Provides live tutoring & online classes for school students 	Series C	US\$ 40M	US\$ 67.2M	US\$ 150-250*(2020)
2011	 Comprehensive teaching course for K5-12 	Series B	US\$ 4.3M	US\$ 61.6M	US\$ 225M (2013)
2017	Education loan facility	Series B	US\$ 8.7M	US\$ 50.8M	US\$ 80M (2020)
2012	 Academic content learning provider for schools 	Series C	US\$ 28M	US\$ 39.4M	US\$ 175M (2020)
2009	 Online portal for professional certification programs 	Series C	US\$ 5.91M	US\$ 33.9M	US\$ 85M (2016)
2014	Gamification based learning platform	Series B	US\$ 28.5M	US\$ 28.5M	US\$ 50-100M* (2020
2007	Live classes for K-12JEE/NEET preparation	Series C	US\$ 15.9M	US\$ 28.3M	US\$ 70M (2011)
2005	 Comprehensive campus management services such as content development, student acquisition etc. 	Series C	US\$ 1.3M	US\$ 27.6M	US\$ 60M (2019)
2001	 Adaptive learning programs and assessme for school students 	ent Series A	US\$ 25.1M	US\$ 25.9M	US\$ 40M (2019)
	2015 2013 2007 2011 2011 2017 2012 2009 2014 2007	 JEE/NEET preparation Executive Education programs Live classes for K5-12 JEE/NEET preparation Comprehensive school management services Provides live tutoring & online classes for school students Comprehensive teaching course for K5-12 Education loan facility Academic content learning provider for schools Online portal for professional certification programs Gamification based learning platform Live classes for K-12 JEE/NEET preparation Comprehensive campus management services such as content development, student acquisition etc. Adaptive learning programs and assessment 	• JEE/NEET preparation 2015 • Executive Education programs Series D 2013 • Live classes for K5-12 • JEE/NEET preparation 2007 • Comprehensive school management services 2011 • Provides live tutoring & online classes for school students 2011 • Comprehensive teaching course for K5-12 Series B 2011 • Education loan facility Series B 2017 • Education loan facility Series B 2012 • Academic content learning provider for schools 2009 • Online portal for professional certification programs 2014 • Gamification based learning platform Series C 2007 • Live classes for K-12 • JEE/NEET preparation • Comprehensive campus management services such as content development, student acquisition etc. • Adaptive learning programs and assessment Series A	JEE/NEET preparation Executive Education programs Live classes for K5-12 JEE/NEET preparation Comprehensive school management services Provides live tutoring & online classes for school students Comprehensive teaching course for K5-12 Series C US\$ 40M Comprehensive teaching course for K5-12 Education loan facility Academic content learning provider for schools Online portal for professional certification programs Online portal for professional certification programs Comprehensive campus management services such as content development, student acquisition etc. Adaptive learning programs and assessment Series C US\$ 100M US\$ 113M Series D US\$ 46.9M US\$ 46.9M Series C US\$ 46.9M US\$ 46.9M Series C US\$ 40M Series B US\$ 4.3M Series C US\$ 4.3M Series C US\$ 28M Comprehensive campus management services such as content development, student acquisition etc.	US\$ 100M US\$ 206M 2015 Executive Education programs Series D US\$ 113M US\$ 161M 2013 Live classes for K5-12 JEE/NEET preparation Series D US\$ 46.9M US\$ 107M 2007 Comprehensive school management services 2011 Provides live tutoring & online classes for school students 2011 Comprehensive teaching course for K5-12 Series B US\$ 4.3M US\$ 67.2M 2011 Education loan facility Series B US\$ 8.7M US\$ 50.8M 2012 Academic content learning provider for schools 2009 Online portal for professional certification programs 2014 Gamification based learning platform Series B US\$ 28.5M US\$ 33.9M 2015 Live classes for K-12 JEE/NEET preparation Series C US\$ 15.9M US\$ 28.3M 2016 Comprehensive campus management services such as content development, student acquisition etc.

Note(s): All metrics of 10 December 2020, *estimated Source(s): PGA Labs deal database, Company websites, PGA Labs analysis

Startup and investment activity in 2020 across top 5 segments





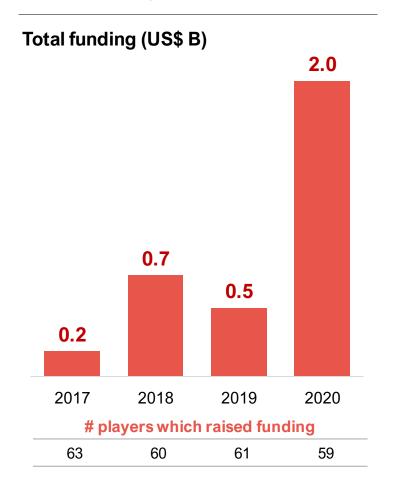
EdTech segment	Key Indian players	Key investors
K-12 and Test	BYJU'S The Learning App	SEQUOIA 🖺
Preparation	Vedantu	TIGERGLOBAL
Continued	upGrad	INOVEN CAPITAL
Learning	ERUDITUS EXECUTIVE EDUCATION	NEXUS venture partners
Higher Education Tech	NURTURE Education Solutions TOMORHOW'S HERE AUXILO The reac level bridens	Ascent capital
D 1/	Flintobox	Lead Angels Assisting Early Stage Investments
Pre-K	shifu	Lightbox
B2B EdTech	Next Education	ాడ్ VillageCapital
	merit trae	GINSERV Nurturing Ventures

Note(s): Total funding is not equal to sum of individual components as a few companies are counted in multiple segments; Test preparation includes K-12 teaching for kids along with competitive exam preparation; Continued learning includes online courses and learning resources for professional learning, skill development and casual learning; *Data till 10th December 2020 Source(s): PGA Labs deal database, PGA Labs analysis

K-12 and Test preparation: Segment has received US\$ 2B funding in CY20; Self-paced and instructor-led are the key business models



K-12 & Test preparation has received US\$ 2B funding in CY20



Segment landscape			
Segment	Key players		
Indian	BYJU'S Vedantu unacademy toppr		
players	Extramarks G doubtnut		
	Varsity Tutors The Princeton Review		
Global leaders	一 万学教育		
	M Koolean Grockit		
	SEQUOIA LE TIGERGLOBAL		
Key investors	GENERAL UN OMIDYAR ATLANTIC UN NETWORK		
	ELEVATION INOVEN		

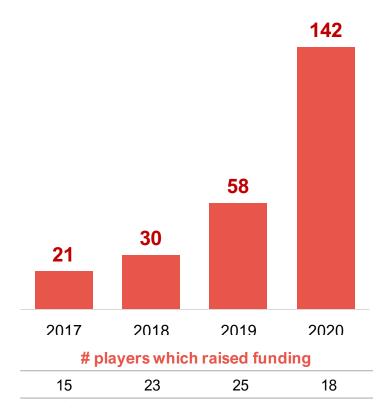
Key busines models			
Business model	Players Tota	l fundin S M)	g Key investors
	BYJU'S The Learning App	2,320	GENERAL TIGERGLOBAL
		107	SAIF?artners' helion
Self-paced: Pre-	Extramarks Business had for all finite	28.3	RELIANCE Capital
recorded classes	P	15.6	NORWEST KAPLAN) VENTURES
	▲ testbook	13.1	matrix IRON PILLAR
	€ EMBIBE	11.7	Kalaari CAPITAL Kalaari
	unacademy	354	SAIF?artners' SoftBank Vision Fund
Instructor-	Vedantu	206	UN OMIDYAR TIGERGLOBAL
led: Live classes	gradeup	16.9	TIMES INTERNET
taken by tutors	SuperPr⊛fs	3.6	NOVEN IDG Ven
•	meritnation	2.7	info edge
Information	College Dekholl Discover - Prepare - Achieve	12	MAN CAPITAL LLP
portals	College and Curser	7	SEQUOIA !!!

Continued learning: Segment has received US\$ 142M funding in CY20; Multi-disciplinary, IT and management courses are the key business models



Continued learning segment has received US\$ 142M funding in CY20

Total funding (US\$ M)



Segment landscape			
Segment	Key players		
Indian players	upGrad greatlearning Power Ahead EDUPRISTINE Empowering Professionals AEON LEARNING ERUDITUS EXECUTIVE EDUCATION talent Sprint Sprint Topias		
Global leaders	Lynda.com MasterClass PLURALSIGHT & degreed		
Key investors	SAMYAKTH CAPITAL SAMGELLIST Better		

Key busines models				
Business model	Players	Total fundin (US\$ M)	g Key investors	
	ERUDITUS EXECUTIVE EDICATION	161	LEEDS Equity Partners	
	EMPOWERING Professionals	11.2	Raizenvest	
Multidisc- iplinary courses	AEON LEARN	ING 7.8	LionRock Capita Capital 18	
	IMARTICUS	3.7	CBA Capital	
	EduKart courses for everyone	2	(ARIA	
IT-related courses	talent sprint	6.1	NEXUS Uabs	
	masai	3.3	⊘ ⊗ AngelList	
Managem ent courses	avagman or Freetow	5.2	LionRock Capita 葉恩貴本	
	KREDENT ACADEMY	0.9	KREDENT DAEAN - RELIEFT - ACRIEFT	
	LearnApp	0.3		

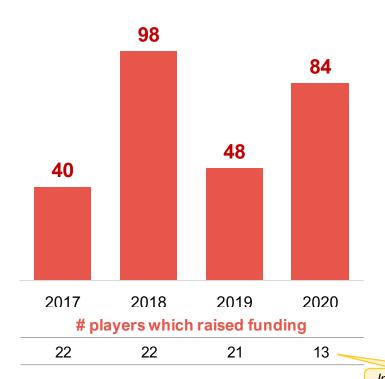
Higher Education tech: Segment has received US\$ 84M funding in CY20



22

Higher Education segment has received US\$ 84M funding in CY20

Total funding (US\$ M)



Segment landscape			
Segment	Key players		
Indian	AUXILO The rest level betons The rest level betons		
players	CollegeDekhol LearningMate		
	School guru impartus		
	SoFi 談 慧科集团 Huikedu Group		
Global leaders	<i>flywire</i> EVER⊋I		
	Knewton A Wiley Brand PROMETRIC		
	Ascent Capital		
Key investors	Let*sVenture		
	AXIL®R Caizenvest		

Key busines models				
Business model	PISWARC	otal funding S\$ M)	Key investors	
Education focused	AUXILO The next level beckens	50.8 Balran	PICICI Bank	
financial players	CREDENC	2.8 Bet	tter UN OMIDYAR NETWORK	
Online higher	INURTURE Education Solutions TOMORROW'S HERE	27.6	ENT CAPITAL EVFL	
Education courses	Verzeo learn here lead anywhere	5.9	Angel	
	Schoolguru	8.3	CIPHER-PLEXUS	
College IT	NoPaperForms	4.9 in	fo edge	
solutions	Little MORE	3.1 Ka	lpavriksh Fund	
	foradian	2.1	Angel	
College listing	CollegeDekholl Discover - Prepare - Achieve	12	MAN GAPITAL	
	CAREERS 360	5.3 E	mergic	

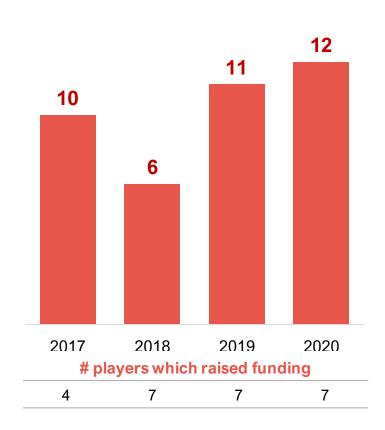
Increase in funding raised per player in 2020

Pre-K: Segment has received US\$ 12M funding in CY20; DIY Kits players have raised the highest funding



Pre-K segment has received US\$ 12M funding in CY20

Total funding (US\$ M)



Segment landscape		
Segment	Key players	
Indian players	Flintobox MAGIC CRATE OckyPocky	shifu KINSANE
Global leaders	MAGE of L HOMER HUIVO慧沃	earning epic!
Key investors	Lightbox Lead Angels Assisting Early Stage Investments Globevestor	Sucseed ah.

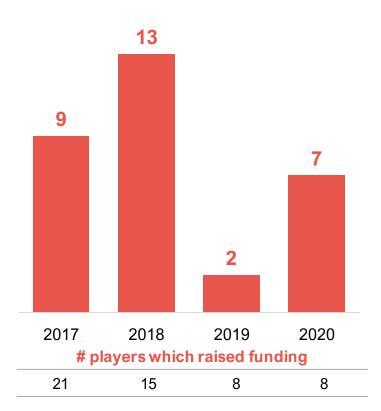
Key busines models				
Business model	Players	Total fundir (US\$ M)	ng Key investors	
	Flintobox	17.8	Lightbox Gl _© bevestor	
DIY Kits: Interactive smart toys	MAGIC CRATE	4.15	firesideventures Social services	
and learning kits	KINSANE	3.75	rainshine	
	Whizkidz Whizkidz	N/A	Lead Angels Assisting Early Stage Investments Ventures	
Digital storybook s: Interactive story- telling apps	KUTUKP	0.23	 	
Language learning: Learning games for English	OckyPock	89 0.73	Lead Angels SucsEED	
	E KIDS	N/A	Mumbai Angels Network	

B2B EdTech: Segment has received a total funding of US\$ 7M in CY20



B2B segment has received US\$ 7M funding in CY20

Total funding (US\$ M)



Segment landscape		
Segment	Key players	
Indian players	Next Education Transforming Education Learning Mate No Paper Forms	merit trac Schoolguru
Global leaders	III 慧科集团 Huikedu Group HotChalk campuslogic™	flywire 二字堂 yunxuetang.cn るWiley Brand
Key investors	www. VillageCapital upekkhā Hyderabad Angels Value Beyond Capital	GINSERV Nutring Ventures WESTBRIDGE CAPITAL EDUGILO LATGUIDAD ALABORD

Key busines models			
Business model	PIAWAre	al fund \$ M)	ling Key investors
	classteacher	15.0	8" EIGHT ROADS
Education	Schoolguru	8.3	108 CIPHER-PLEXUS N-SOURRED GROWTH MARPHAL
manageme nt solutions	NoPaperForms	4.9	info edge
for schools/coll	WizIQ	4.0	INVICTUS BII Bertelsman India Investments
eges	IGNITOR	3.6	papilloncapital
	rubix108	2.2	POLARIS GLOBAL VALUE FUND
	merit trac	7.7	Angel
	MindlogicX	7.7	peruvanba KALPATHI INVESTMENTS
Testing & assessment	LittleMORE	3.1	Kalpavriksh Fund
	Talent Br dge transcript Mrth.	1.9	BB
	♦ EXCELSOFT	0.9	AROHI* UTI Venture
Employee LMS	HANDY	2.1	Anna an

Agenda

Education in India: An overview

Investment activity across EdTech sub-segments

Next wave of value creation

Appendix: Leading startups driving innovation in EdTech

Five consumer megatrends re-shaping Education and EdTech



More holistic view of Focus on tuition fee **Education spend Self-paced learning** Fixed curriculum supported by NEP Wide selection of tools 'Fear of missing out' spend and Educational aids **Continuous learning Education as a 18-21 years** spanning 45yrs+ phase of life Supply constraints (few **Uniform democratic** location, good teachers) access for all learners

Source(s): PGA Labs analysis © PGA Labs | 2

Top ideas for the future: Next wave of EdTech in India





- Platforms providing ondemand learning/coaching from experts
- Apps/websites providing Educational resources in vernacular languages



- Automation, ERP and LMS solutions for administrative operations, attendance, fee collection and other tasks
- · Exam proctoring solutions for schools/institutions



 Digital platforms providing schools and tutors facility of connecting with students online



Platforms providing students loans and loan refinancing options

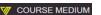


- Platforms providing student accommodation services
- New housing opportunities as foreign universities set us campuses in India

Illustrative companies







/Continuous learning



KNEWCLEUS

















- Platforms providing industryoriented courses which help in improving the employability of iob-seekers
- · Platforms providing gig workers training/skilling and recruitment options

Admission support and counselling

extraaedae

 Platforms to search for universities and courses online before choosing the correct option



AR/VR in **Education**

- Use of immersive tools for training with real world like experience on digital platforms
- Platforms providing AR/VR based immersive learning for students



Online STEM learning

 Platforms providing STEM courses including coding & mathematics learning tools for students



Platforms imparting vocational skill training including singing, dancing, painting, mental math, public speaking etc.

Illustrative companies

























Tutoring/Test preparation 2.0 (On-demand and vernacular learning): Platforms providing on-demand learning/coaching and solutions in vernacular languages

Description of archetype

Tutoring/Test preparation 2.0: Platforms providing on-demand learning/coaching solutions	 Platforms providing on-demand learning from experts Platforms for student-tutor matching Teaching, test preparation and doubt solving in vernacular languages 	
Notable players	i TutorGroup W COURSE MEDIUM	
Indian players	ENTRI LearnVern	
Factors that can push the concept in India	 One tap access to students/learners for quality guidance by experts around the globe >65% of internet users in India using Internet in vernacular languages Potential for topical experts to freelance and leverage their expertise 	
Potential challenges	 Difficulty in curation of expertise of the topical experts Timely matching between student – tutor/expert 	

Company	i Tutor Group	
Key Investors	CIMING VENTURE PARTNERS	TEMASEK Alibaba Capital Partners 阿里资本
Solutions offered	 Provides interactive language training and ondemand training from experts globally; uses big data analytics for advanced algorithmic matching between students, teaching consultants and digital content Provides STEM courses to K-12 students in mainland China 	
# tutors	20K+ tutors in 135+ countries	
Funding Raised	2012: US\$ 15M2014: US\$ 100M2015: US\$ 200M	

Digitization in Educational institutions (B2B – EdTech SaaS): Platforms to automate administrative operations in schools



Description of archetype

ERP solutions for school: Software solutions for school academic and administrative needs	 Automation and ERP solutions for administrative operations, attendance, fee collection and other tasks Exam proctoring solutions for schools/institutions Learning management solutions for Educational institutions 	
Notable players (outside India)	VANCO	
Indian players	Next Education Transforming Education Simply Small	
Factors that can push the concept in India	 Student/Teacher ratio in India is 24:1 – school ERP help teachers streamline classroom activities, freeing up their time Indian parents heavily involved in the Education of their children – ERP solutions regularly update the parents about school activities etc. 	
Potential challenges	 ERP solutions and other school management solutions can be expensive Staff not trained to used ERP solutions 	

Company	VANCO	Formely Connexeo merged with Vanco payment solutions
Key Investors	Great Hill	
Solutions offered	 Accept online payments for school fees, with reconciliation Class management software with options to view and modify class schedules, take attendance, send reminders etc. Online class registration, and tracking and managing enrollments 	
Users/Transactions	 More than US\$ 15B in transactions processed per year Trusted by 1,200+ school districts 	
Funding Raised	2018: US\$ 110M (Funding raised by Connexeo)	

Digital learning enablement (B2B): Connect offline teachers and institutes with their students online



Description of archetype

Digital teaching enablement: Apps/ software enabling offline tutors to teach online	 Platform to enable offline teachers/institutes to connect with their students online Ability to expand student base without any physical constraints (such as seating space in the institute) for tutors All activities can be done online – live and recorded classes, timetable scheduling, performance monitoring, fee payment etc. 		
Notable players (outside India)	\$ bramble	knowb□x 小 盒 科 技	tutor trove
Indian players	Classplus Classplus Classpro Classpr		
Factors that can push the concept in India	Large number of private tutors/coaching institutes that want to provide classes online		
Potential challenges	 Low technical know-how among teachers and coaching institutes using traditional methods of teaching Continued preference for offline classes among parents 		

Company	knowb□x 小 盒 科 技
Key Investors	Alibaba Grou
Solutions offered	 Online Education platform that connects students and teachers Tool for parents to supervise on the academic status of their children Al based tool to identify student's weaknesses
Key metrics	 100K+ schools 50M+ elementary school teachers, students and parents
Funding raised	 2014: US\$ 1M 2015: US\$ 10M 2016: US\$ 15M 2017: US\$ 30.4M 2018: US\$ 100M 2019: US\$ 150M

Fintech in Education: Platforms providing Education loan for students



Description of archetype

Fintech in Education: Platforms providing Education loans for students	 Marketplaces for Education loans for both Education in India and abroad Platforms providing Education loans and student loan refinancing options to students 	
Notable players (outside India)	SoFi : Prodigy College AVE STUDENT LOANS MPOWER Financing	
Indian players	AVANSE FINANCIAL SERVICES The next level beckons	
Factors that can push the concept in India	 Young population with one of the largest pools of students Rising cost of Education Income Tax benefits under section 80E of IT Act 	
Potential challenges	 High NPA levels for banks Reduction in Education loans by banks Challenge for loan marketplaces 	

Company	SoFi :::
Key Investors	dcm). פאון פאון עשייני פאן שעייני שוני שוני שוני שוני שוני שוני שוני
Solutions offered	 Platform for business and consumer loans Offerings include student loans, personal loans, home loans, small business financing etc.
Funding Raised	 2011: US\$ 4M 2012: US\$ 77M 2014: US\$ 80M 2015: US\$ 1.3B 2017: US\$ 605M 2019: US\$ 539M

Student housing: Platforms providing student accommodation services



Description of archetype

Student housing: Companies providing accommodation services for students	Platforms providing accommodation services for students
Notable players (outside India)	ETHOS RESIDENTIAL STUDENTS
Indian players	stanza Placio myromie living Together for better
Factors that can push the concept in India	 High enrollment in universities: More than 34 million students enrolled as of June 2019 20% of the current accommodation demand met by university-operated supply
Potential challenges	 Competition from unorganized sector Standardization and maintenance of property

Company	STUDENT.COM°
Key Investors	CITIC CAPİTAL
Solutions offered	 Online marketplace to book for student accommodations Platform enables students to compare and search rooms near their universities Vets and approves very housing provider featured on the platform
Key metrics	Present in 29 countries globally400+ cities worldwide
Funding raised	2016: US\$ 70M2019: US\$ 10M

Education with employment/Continuous learning: Skill building courses with a recruitment support service



Description of archetype

Education with employment/ Continuous learning: Placement oriented tech courses for people seeking jobs	 Students opt for industry-oriented tech courses with placement support for tech jobs Gig workers training and recruitment portals Platforms improving the employability of job seekers and helping them land better jobs
Notable players (outside India)	Lambda "FLATIRON SCHOOL"
Indian players	apna MCSCI Newton School Sympus Skonfinity 6BENCHES WorkIndia
Factors that can push the concept in India	 Large number of jobseekers seeking re-skilling/ upskilling opportunities Need for organized training platforms for gig workers
Potential challenges	 Low realization of need for additional courses apart from curriculum for job placements Curation and delivery of skilling courses for gig workers through online medium

Company	A Lambda
Key Investors	G/ Vy capital G I G A F U N D GGVCAPITAL BEDROCK
Program Details	 ~900 hours of classes/course (spread over 9 months for full-time students)
Program Fee	 Upfront: US\$ 15K* upfront course fee payment ISA: 17% of salary for two years, with a cap of US\$ 30K in total payment
Funding raised	 2017: US\$ 0.1M 2018: US\$ 18M 2019: US\$ 30M 2020: US\$ 74M
Average Placement	• >50%, within 6 months of graduation

Admission support and counselling: Companies providing support for higher Education admission process



Description of archetype

Admission support & counselling: Platforms providing admission support to students going abroad	 Online platform that enable students to search Educational courses and provide support in application process Platforms connecting students with universities, colleges, tutors, and mentors Provides mentorship, Test preparation, and college application consultation
Notable players (outside India)	
Indian players	AdmitKard leverage MeetUniversity
Factors that can push the concept in India	 High number of Indian students abroad: 753,000 Indian students as of July 2018 World's second-largest source of international students
Potential challenges	Real time maintenance of data and course information

Company	ApplyBoard
Key Investors	Index Ventures Drive Capital HARMONIC ANTHOS BLUE CLOUD VENTURES
Business model	 Students can discover universities and programs abroad free of cost Partner colleges can get access to well qualified students and must pay for this access
Key metrics	 1,200+ college/university partnerships Access to 30K+ programs 4K+ recruitment partners 120K+ students
Funding Raised	 2018: US\$ 12.8M 2019: US\$ 40.9M 2020: US\$ 125.9M

AR/VR in EdTech: Simulated learning experience for students/employees



Description of archetype

AR/VR-based learning: Simulated learning experience for employee training/student learning	 Use of immersive tools for training with real world like experience on digital platforms Platforms providing AR/VR immersive learning for students
Notable players (outside India)	STRIVR Interplay Learning SSC VR
Indian players	shifu foton VR" Practically
Factors that can push the concept in India	Increasing interest of policymakers – Government plans to set up India's first AR/VR based skill training center at IIT Varanasi
Potential challenges	 Higher cost of AR/VR-based EdTech products High cultural diversity leading to difficulty in implementing a uniform AR/VR product Low computer skills among teachers

Company	STRIVR
Key Investors	GREATPOINT FRANKLIN FRANKLIN TEMPLETON PROLOGIS®
Solutions offered	 Platform allowing the creation, management and experience of immersive training with data-driven insights and predictive analytics VR training for employees in different industries
Key Use Cases	 Health and safety training Operational efficiency training Customer service training Sports team training
Funding Raised	2016: US\$ 5M2018: US\$ 16M2020: US\$ 30M

Online STEM learning: Problem solving and learning platform for science, technology, engineering & mathematics



Description of archetype

Online mathematics learning platform: Online platforms to provide support in mathematics	 Platforms providing live classes, learning materials, doubt solving and assessment for mathematics Platforms using AI technology to track students progress and customize courses Interactive and conversation-based solutions
Notable players (outside India)	THINK 京宣思维 孩子爱上的数学课 BOOSTACADEMY
Indian players	THINKSTER LetsMath LetsM
Factors that can push the concept in India	 Need for innovation: One in 10 children suffer from 'despair and rage' while solving mathematical problems Increasing importance of critical thinking and problem-solving skills for jobs
Potential challenges	 Niche platforms with focus on single subject Continued preference for offline classes among parents

Company	文字 就 日 見
Key Investors	SoftBank Vision Fund SINOVATION SINOVATION VENTURES MEN OMENTAL EDUCATION A TECHNICAGO F GROUP
Solutions offered	 Provides live classes, Provides teaching tools, Provides learning materials, and assessments Caters to 3-9 years old children Uses Al to track child's progress
Number of users	250K+ students in over 360 cities in 50 countries
Funding Raised	2019: US\$ 15M2020: US\$ 180M

Extra-curricular learning: Platforms/apps to learn vocational skills like music, dance, cooking, photography etc.

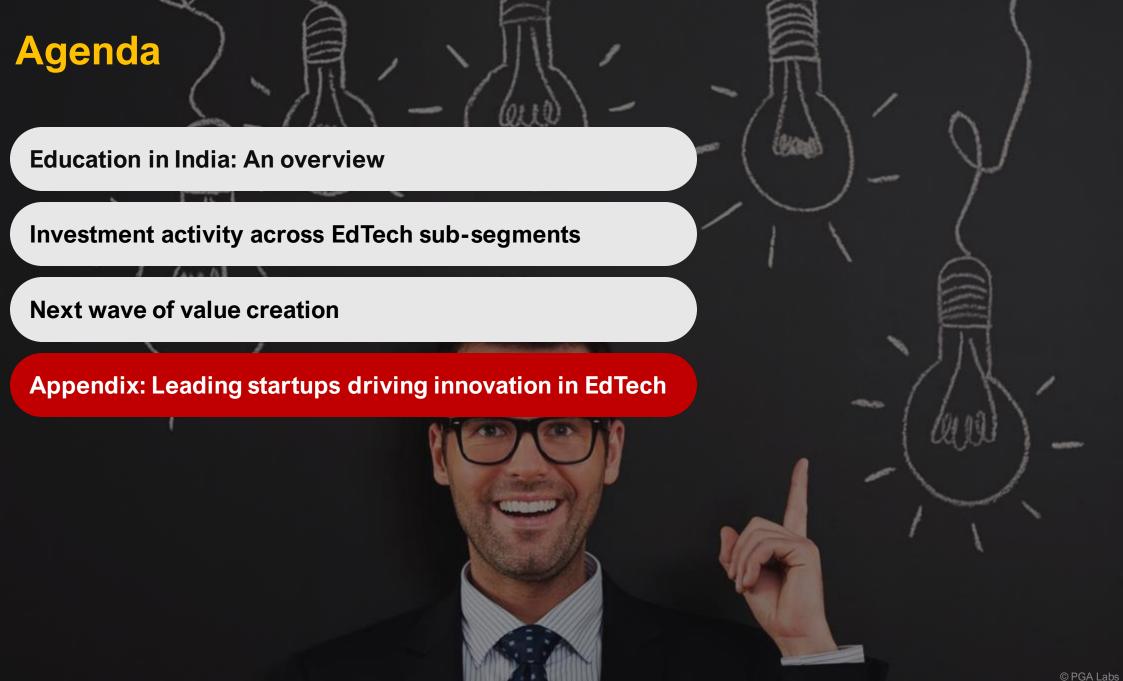


Description of archetype

Extra-curricular learning: Platforms/apps to learn vocational skills like music, dance, cooking etc.	 Apps/platforms for learning to play instruments Online platforms for booking music, dance, painting etc. classes offline Platforms with courses/videos to build vocational skills
Notable players (outside India)	Craftsy JoyTunes Craftsy
Indian players	FRONTROW Riyaz Vanido Wudayy
Factors that can push the concept in India	 Large and aspiring young Indian population seeking more opportunities to acquire new skills Popularity of concept of music and dance classes in India – Furtados School of Music (FSM) has 75K+ students
Potential challenges	 Niche platforms with often focus on single vocational skill Traditionally, preference for offline hobby learning

Example

Company	JoyTunes
Key Investors	QUMRA INSIGHT ALEPH
Solutions offered	Offers instrument activated apps that gives instant real time feedback on how the music is played on piano, keyboard etc.
Metrics	 10M+ downloads 1M music learners per week Used by 10% of US music teachers Simply Piano(JoyTunes app) ranked #1 Education App in over 20 countries
Funding Raised	 2012: US\$ 500K 2013: US\$ 1.5M 2014: US\$ 5M 2018: US\$ 10M 2019: US\$ 25M



BYJU'S: Largest K-12 supplementary Education player with asynchronous content and live learning





Founded # employees Total funding* Latest funding

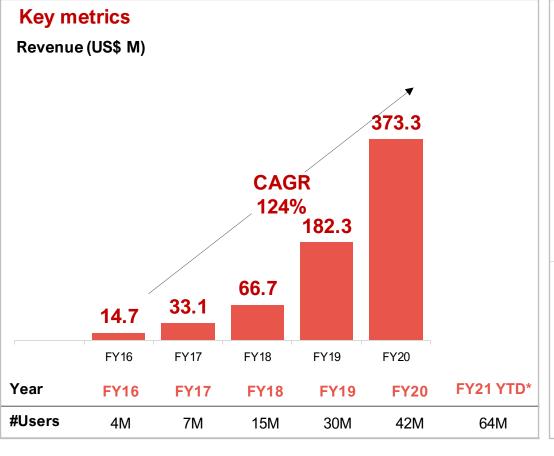
2011 26K ~US\$ 2.32B US\$ 200M (Nov'20)

Key offerings

- Disney BYJU'S Early Learn: For LKG-Grade 3 students
- BYJU'S app: Grade 4-12 students;
 CBSE/ICSE/State boards and JEE/NEET exam preparation
- BYJU'S Classes: Live classes for Grade 4-12 students; CBSE/ICSE/State boards and competitive exam preparation

Brands acquired





Key investors



Impact

- Introduced the concept of online learning at a mass scale
- More than 15M students using BYJU'S mobile app
- More than 0.9M paid subscribers on the platform

Note(s): *Data till 10th December 2020

2020

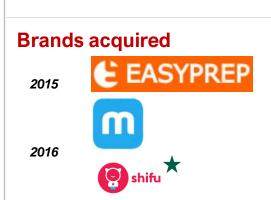
Toppr: Online platform offering K5-12 online classes along with courses in subjects like robotics

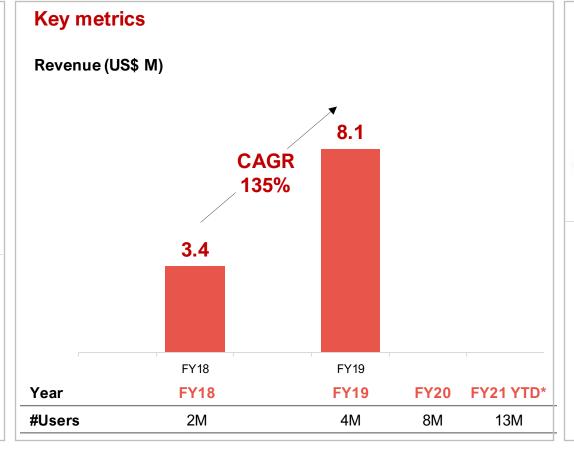




Key offerings

- K5-12 coaching and test preparation for JEE, NEET, etc.
- One-on-one coding classes for kids aged 6-18
- Learning centers for students interested in robotics, experimental physics etc.
- School OS for digitalizing learning in schools













Impact

- All chapters divided into various goals with students suggested to move to the next goal only after achieving >70% accuracy
- Helps in long-term confidence improvement and leads to improved scores

Note(s): *Data till 10th December 2020



Investment

Unacademy: Online platform for competitive exam preparation



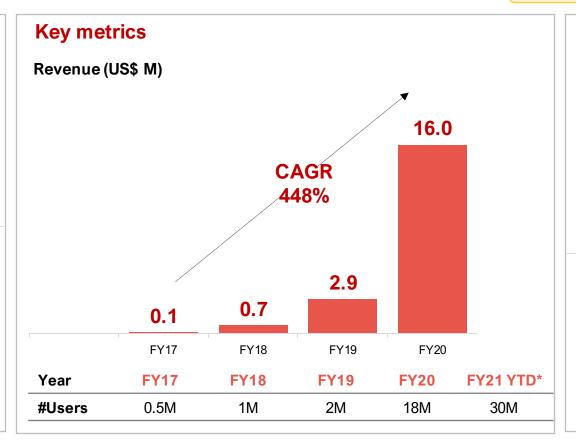


Raised an undisclosed amount in last week of November 2020

Key offerings

- 1.5K+ daily online live coaching classes across 60+ exams categories
- Repository of recorded video classes (1M+ videos)
- Live tests and guizzes

Brands acquired wifistudy 2020



Key investors SEQUOIA PACTOR NEXT PARTNERS IIFL SoftBank Vision Fund ELEVATION Trackn GENERAL labs udaan **BLUME**

Impact

- Provided an alternative to the expensive coaching institutes for students preparing for competitive examinations
- Platform for private teachers to offer their lectures on the website/app and earn money

41

mastree & coursavy

Vedantu: Online platform for instructor-led live classes





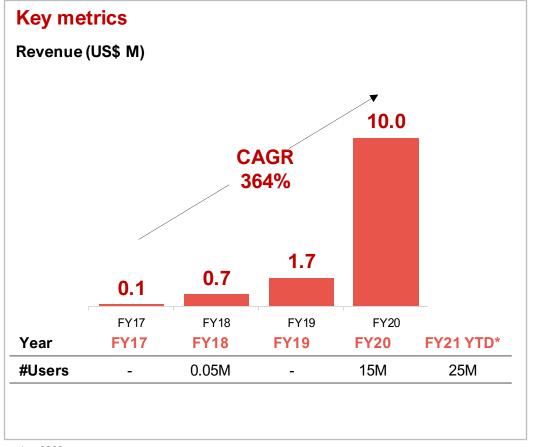
Key offerings

- Online classes for K5-12 across subjects including languages
- Test preparation for JEE, NEET
- · Live tests and quizzes
- · Coding courses for kids

Brands acquired

2020





Key investors



- Platform adopts AI & ML for personalizing teaching as well as learning for each student and has been developed for making LIVE classes more enticing and engaging
- More than 150K paid subscribers

Lead School: Platform enabling delivery of school Education digitally



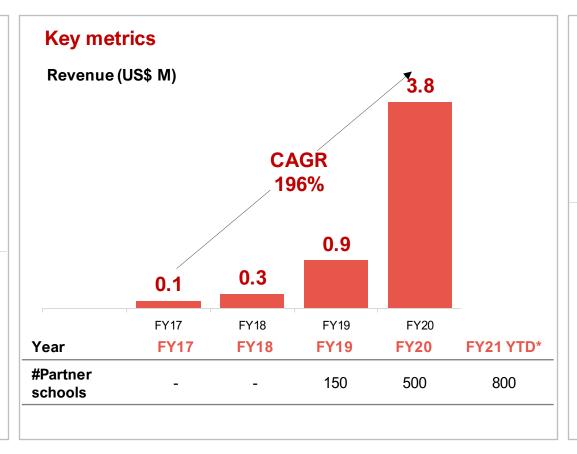


Key offerings

- Integrated Learning System to enable schools to digitize their curriculum
- Customized timetable for schools
- Live and recorded classes for students
- Prepare teaching resources and track student progress

Stakeholders

- Parents: Regular updates, child progress tracker
- **Teacher**: Digital classroom resources, student progress reports
- School Principal: Teacher and student progress overview



Key investors







WESTBRIDGE | CAPITAL

- Enabled schools to provide live and recorded classes post-lockdown
- Regular tracking of student performance enabled overall improvement in their performance

Cuemath: Platform connecting students with trained teachers near their locality





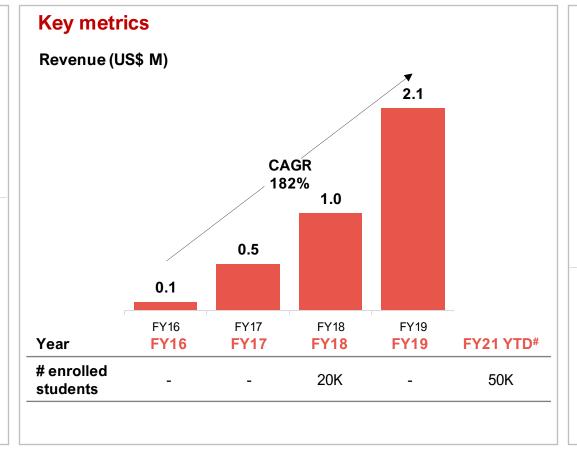


Key offerings

- Online Math and coding classes for kids in G1-10 (earlier had only offline classes but has shifted to online mode post-lockdown)
- 1:1 online classes for students outside India

Business model

- Zero capex model: Teachers take online classes from their home (earlier in-person classes were also taken at teachers' homes)
- International coverage: 1-on-1 live classes with 500+ international students (primarily USA and Canada)

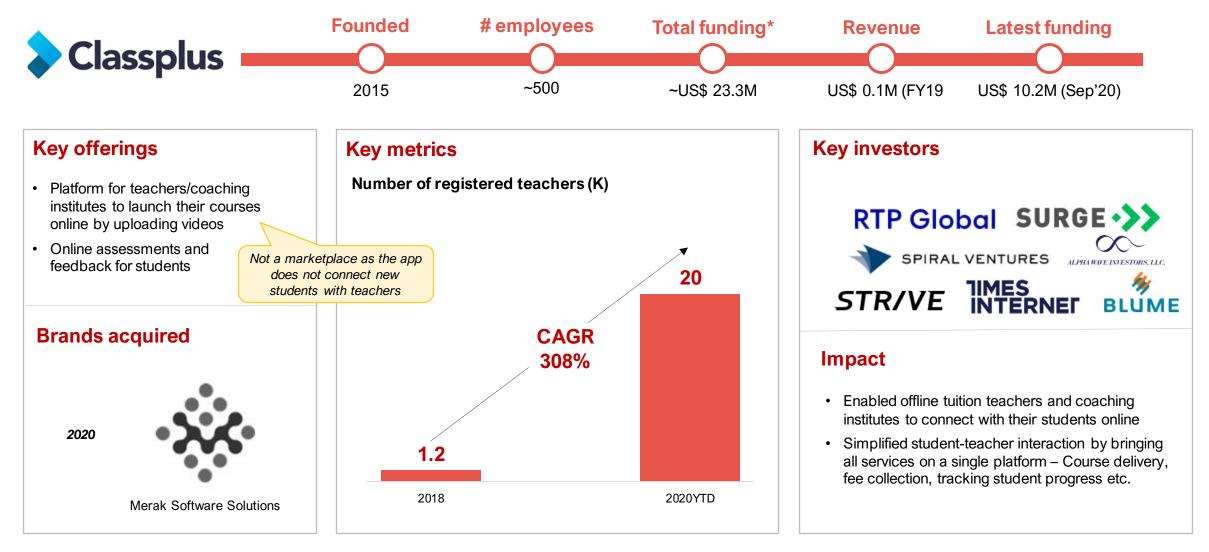




- Revolutionized the unorganized private tuition sector by connecting students with trained teachers near their locality
- Gamified learning through tab-based and card-based exercises

Classplus: Online platform to connect teachers and institutes with their students





upGrad: Online platform for delivering upskilling courses to students and professionals





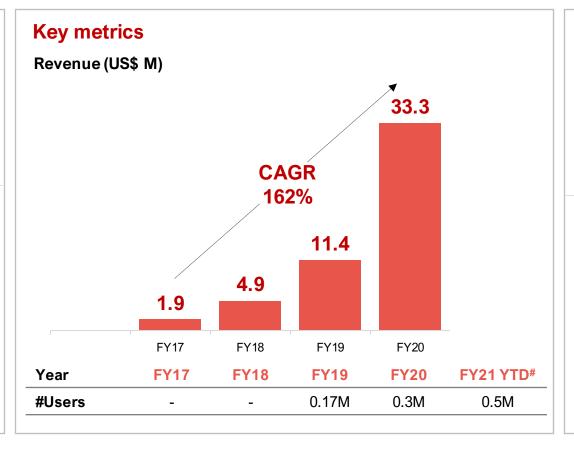


Key offerings

- Degree, diploma and certification courses across data science, managements, marketing, etc.
- · B2B courses for corporates
- Placement support & mentoring

Brands acquired





Key investors





- Introduced revolutionary courses to bridge the skill gap that exists in students due to the current course structure in colleges/universities
- Practical training through live projects
- Improved employability of students





Rajat Tandon
President, IVCA

About IVCA

IVCA is the oldest and most influential PE & VC industry body in India, its purpose is to promote the Alternative Investment Asset class. IVCA supports the ecosystem by facilitating advocacy discussion with the Government of India, policymakers, regulators, and supports the entrepreneurial activity, innovation, and job creation in India.

EdTech is one sector which goes in sync with the Moore's Law, with the advancing tech, Education Technologies in India have become a change maker. This report covers investment activities across EdTech and analyses what the future of innovation holds in the next decade. Whereas these are testing times for so many entrepreneurs globally, EdTech in India has emerged a clear winner, this report also projects how new unicorns are being presented globally, putting India yet again on the Globe in regard to tech, innovation and digital consumption.



Specific practitioner expertise



Madhur Singhal
Practice Leader
Education, Employability
and Entrepreneurship



Aryaman Tandon
Domain Leader
EdTech and
Technology/Internet



Vaibhav Tamrakar Vice President EdTech



Kaushal Patel
Practice Member
Gig economy and Test Prep



Abhishek Maiti Vice President Blue collar learning



Mit Desai Practice Member Pre-K, Higher Ed



Deep Ghose Dastidar
Practice Member
K12 and Test Prep



Harish Kumar K R
Practice Member
Pre-K, School chains

How we help our clients

We work alongside leading investors, Educational institutions & global foundations across product, technology, and service offering segments.



Digital Orientation

Enabling our partners navigate the tectonic digital transformation to deliver quality content and gain market attractiveness



Customer Insight & Brand Loyalty

Measuring and driving improvement in NPS scores and customer loyalty through detailed customer insights and proven frameworks



Cost Transformation

Identifying sustainable opportunities for profit improvement by focusing on strategic cost management



Growth and Scale Up

Growing fast and scaling up by optimizing client offerings, pricing, promotion, future models, and VAS



Profitability and unit economics

Developing unit economics for any new product/market launch and driving profitability by operational efficiency



Process Re-engineering

Designing and implementing processes based on the principles of design thinking to enhance customer experience



Technology and Internet

Specific practitioner expertise



Aryaman Tandon
Practice Leader
Consumer Internet and
Ecommerce



Madhur Singhal
Practice Leader
Internet and Ecommerce



Shishir Mankad
Domain Leader
Fintech and Digital lending



Abhishek Maiti
Vice President
Shared mobility, Hospitality and
E-groceries



Ashutosh Somani
Practice Member
Foodtech, EdTech, and Real
estate Tech



Vibhor Gupta
Practice Member
Mobility, HealthTech, and
Hospitality



Sushman Das
Practice Member
Ecommerce, EdTech, and
Mobility



Kaushal Patel
Practice Member
Ecommerce, Real estate tech, and Internet brands

How we help our clients

We work with new-age internet businesses extensively across growth strategy, international market entry, business plan review, customer life cycle management preparing them for the digital economy transformation.



Concept validation and scaling up

Enabling innovative startups in concept testing, customer validation, and accelerating the process of scaling-up



Category and channel expansion

Helping clients grow their business by expanding their product categories, expanding into new categories and launching private labels



Customer growth and experience

Powering growth strategies through detailed customer segmentation and behavioral analysis



Distribution and Go-to-Market

Creating comprehensive roadmaps for launching new products or expanding to new markets



Operational efficiency & Cost Reduction

Delivering sustainable reduction in operating costs based on rigorous cost benchmarking and zero based assessment



Enhancing organization productivity

Re-imagining employee roles and driving great organization productivity and efficiency



We have successfully worked with clients across verticals

50+ 1

100+

250+

VC firms

Investors

Engagements

Our people have deep experience in Business research



Aryaman Tandon

Director

Consumer Internet and
Ecommerce



Seema Karwa

Vice President

FoodTech, Investments, and
Consumer tech



Abhishek Maiti

Vice President

Shared mobility, Hospitality and
E-groceries



Vaibhav Tamrakar

Vice President

EdTech, FoodTech, and
Mobility

How we help our clients

We have a wide bouquet of deep business research skills and advanced analysis capabilities. Our research is unique, focusses on "What and Why" and our approach is

holistic unlike a typical MR firm.



Benchmarking (cost, product features)

Comparison of players across relevant parameters



Sector360: Scan/ fact-base

Detailed review and landscape of a sector



Company 360: Company review

Detailed review of company's details, strategy and operations



Competitor intelligence

Intelligence and analysis of a company's tactics



Survey administration and management

Design, oversee, implement, analyze and present findings



Voice of the customer

Customer interviews and survey-based analysis



Web scraping and analytics

Scraping and analysis of public data

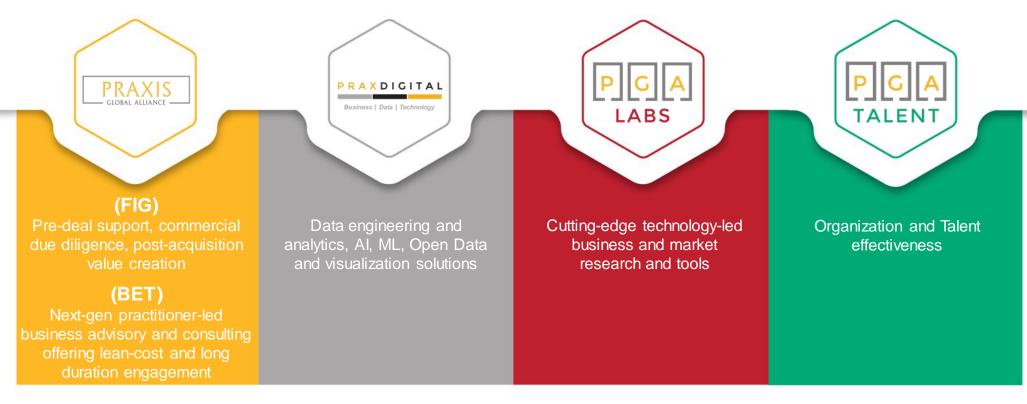


Process mapping and best practices

Enlist best practices

About Praxis

Praxis Global Alliance is the next-gen management consulting and business research services firm revolutionizing the way consulting projects are delivered. We deliver practical solutions to the toughest business problems, by uniquely combining domain practitioner expertise, AI-led research approaches, and digital technologies.





Praxis is 'Practical'



We bring the best domain expertise with our deep pool of industry practitioners and implementation teams as two-in-a-box



We work with agility, flexibility and embed with your teams to enable SUPERIOR OUTCOMES



We leverage technology deeply to enable higher ROI on your consulting and analytics spend

Connect with us - We will be happy to share perspectives



Aryaman Tandon

Director, Gurugram

aryaman.tandon@praxisga.com

T: +91 11 4932 3564

Vaibhay Tamrakar

Vice President, Bengaluru vaibhav.tamrakar@pgalabs.in

M: +91 962 522 6697

Abhishek Maiti

Vice President, Gurugram abhishek.maiti@praxisga.com

M: +91 962 522 6702

Madhur Singhal

Managing Director, Mumbai madhur.singhal@praxisga.com

M: +91 908 221 8254

Seema Karwa

Vice President, Gurugram seema.karwa@pgalabs.com

M: +91 962 522 6696

Kartik Singh

Associate, Bengaluru kartik.singh@pgalabs.com

M: +91 989 232 9369

For media queries, please contact

Parul Singhh

Head, Marketing and Communications marketing@praxisga.com

M: +91 782 794 4926

Diksha Bhutani

Lead, PR and Communications pr@praxisga.com

M: +91 935 413 7148

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